| SEC Form 4 |  |
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FORM 4

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## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549 STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OMB APPROVAL

| OMB Number:             | 3235-0287 |
|-------------------------|-----------|
| Estimated average burde | en        |
| hours per response:     | 0.5       |

| Instruction   | .,               |                             |                | FIIE                           | or Se            | ection         | Section 16(a)<br>30(h) of the I            | nvestme                      | ent Co  | mpany Act o                 |                            |                           | lationalia of  | Denentia | D   | -) +- 1                            |   |
|---|------------------|-----------------------------|----------------|--------------------------------|------------------|----------------|--|------------------------------|---------|-----------------------------|----------------------------|---------------------------|--|----------|---|------------------------------------|---|
|   |                  | oorting Person <sup>*</sup> | <u>ICE E</u>   |                                |                  |                | ne <b>and</b> Ticke<br>A AIR G             |                              |         |                             | <b>(</b> ]                 |                           | lationship of<br>ck all applica<br>Director<br>Officer ( | ble)     | ig Person(:                                       | s) to issue<br>10% Ow<br>Other (sj | ner   |
| (Last)(First)(Middle)C/O ALASKA AIR GROUP, INC.19300 INTERNATIONAL BLVD |                  |                             |                |                                | 3. Date<br>01/21 |                | arliest Transa<br>2                        | iction (M                    | lonth/[ | Day/Year)                   |                            |                           | below) `   |          | and COC   | below)                             |   |
| (Street)<br>SEATTLE<br>(City)   | WA<br>(State     | )                           | 98188<br>(Zip) |                                | 4. If Ar         | nendn          | nent, Date of                              | Original                     | Filed   | (Month/Day                  | 'Year)                     | 6. Inc<br>Line)<br>X      |  | d by One | o Filing (Cł<br>e Reportin<br>re than Or          | g Person                           |   |
|   |                  | Та                          | ble I - No     | on-Deriv                       | vative S         | Secu           | rities Acc                                 | quired                       | , Dis   | posed of                    | , or Be                    | neficially                | Owned  |          |   |                                    |   |
| 1. Title of Sec   | curity (Instr. 3 | )                           |                | 2. Transa<br>Date<br>(Month/Da |                  | Exec<br>if any | Deemed<br>ution Date,<br>/<br>th/Day/Year) | 3.<br>Transa<br>Code (<br>8) |         | 4. Securities<br>Disposed O | s Acquirec<br>f (D) (Instr | l (A) or<br>. 3, 4 and 5) | 5. Amoun<br>Securities<br>Beneficial<br>Owned Fo         | ly       | 6. Owner<br>Form: Di<br>(D) or Inc<br>(I) (Instr. | rect l<br>direct E<br>4) C         | . Nature of<br>ndirect<br>Seneficial<br>Ownership |
|   |                  |                             |                |                                |                  |                |  | Code                         | v       | Amount                      | (A) or<br>(D)              | Price                     | Reported<br>Transactio<br>(Instr. 3 an                   |          |   | (                                  | nstr. 4)  |
| COMMON STOCK  |                  |                             | 01/21/2022     |                                |                  |                | М  |                              | 20      | A                           | \$0                        | 4,104                     |  | D        |   |                                    |   |
| COMMON  | STOCK            |                             |                | 01/21/                         | 2022             |                |  | <b>F</b> <sup>(1)</sup>      |         | 6                           | D                          | \$52.02(2                 | ) 4,0  | 98       | D   |                                    |   |
| COMMON  | STOCK            |                             |                |                                |                  |                |  |                              |         |                             |                            |                           | 23   | 5        | I   | I                                  | HELD<br>3Y<br>SPOUSE                              |
|   |                  |                             | Table II       |                                |                  |                | ties Acqu<br>warrants,                     |                              |         |                             |                            |                           | wned   |          |   |                                    |   |
| 1. Title of 2. 3. Transaction   |                  |                             |                | med                            | 4.               |                | 5. Number                                  | 6. Date I                    | Exerci  | sable and                   | 7. Title an                | d Amount                  | 8. Price of  | 9. Numb  | er of 10  | ).                                 | 11. Natur   |

| 1. Title of<br>Derivative<br>Security<br>(Instr. 3) | 2.<br>Conversion<br>or Exercise<br>Price of<br>Derivative<br>Security | 3. Transaction<br>Date<br>(Month/Day/Year) | 3A. Deemed<br>Execution Date,<br>if any<br>(Month/Day/Year) |      |   | of  |     | 6. Date Exercisable and<br>Expiration Date<br>(Month/Day/Year) |                    | 7. Title and Amount<br>of Securities<br>Underlying<br>Derivative Security<br>(Instr. 3 and 4) |  | 8. Price of<br>Derivative<br>Security<br>(Instr. 5) | 9. Number of<br>derivative<br>Securities<br>Beneficially<br>Owned<br>Following<br>Reported<br>Transaction(s)<br>(Instr. 4) | 10.<br>Ownership<br>Form:<br>Direct (D)<br>or Indirect<br>(I) (Instr. 4) | 11. Nature<br>of Indirect<br>Beneficial<br>Ownership<br>(Instr. 4) |
|---|---|--|---|------|---|-----|-----|--|--------------------|---|--|---|--|--|--|
|   |   |  |   | Code | v | (A) | (D) | Date<br>Exercisable  | Expiration<br>Date | Title   | Amount<br>or<br>Number<br>of<br>Shares |   |  |  |  |
| RESTRICTED<br>STOCK<br>UNITS                        | \$0   | 01/21/2022                                 |   | М    |   |     | 20  | 01/21/2022   | 01/21/2029         | COMMON<br>STOCK   | 20                                     | \$0   | 0  | D  |  |

**Explanation of Responses:** 

1. SHARES FORFEITED TO COVER PAYROLL TAXES UPON VESTING OF RESTRICTED STOCK UNITS ON 01/21/2022.

2. PRICE PROVIDED IN COLUMN 4 REPRESENTS THE FMV OF ALK SHARES ON THE DATE SHARES WERE FORFEITED FOR TAXES.

/s/JEANNE E. GAMMON, ATTORNEY IN FACT FOR 01/24/2022 CONSTANCE E. VON **MUEHLEN** Date

\*\* Signature of Reporting Person

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

\* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.