UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

August 3, 2017 (Date of earliest event reported)

ALASKA AIR GROUP, INC.

(Exact Name of Registrant as Specified in Its Charter)

Delaware

(State or Other Jurisdiction of Incorporation)

1-8957 91-1292054

(Commission File Number) (IRS Employer Identification No.)

19300 International Boulevard, Seattle, Washington

98188

(Address of Principal Executive Offices)

(Zip Code)

(206) 392-5040

(Registrant's Telephone Number, Including Area Code)

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR 230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR 240.12b-2).

o Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. o

ITEM 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On August 3, 2017, the Board of Directors of Alaska Air Group, Inc. (the "Company") made the following appointment, effective immediately:

James Beer, Executive Vice President and CFO of McKesson Corporation, was appointed to the Company's and its subsidiaries' boards of directors. Beer was also appointed to the Compensation and Leadership Development and Safety Committees of the Company's Board of Directors. Beer will participate in the current director compensation arrangements applicable to non-employee directors. Under the terms of those arrangements, Beer will receive a prorated annual retainer of \$45,000 for service on the Company's board for 2017. In addition, under the Company's 2016 Performance Incentive Plan, Beer will receive a grant of 794 shares of Alaska Air Group, Inc. common stock (determined by dividing \$67,500 by the closing price of the Company's common stock on the date of Beer's appointment).

In connection with Mr. Beer's appointment, the number of seats on the Company's and its subsidiaries' boards of directors was increased by actions of each board from 9 to 10.

In addition, on August 3, 2017, the Board of Directors of the Company appointed Eric Yeaman to its Governance and Nominating Committee. Yeaman will also continue to serve as the chairman of the Audit Committee of the Company's Board of Directors.

ITEM 7.01 Regulation FD Disclosure.

On August 3, 2017, the Company issued a press release announcing the appointment of James Beer to the Company's board of directors. The press release is furnished as Exhibit 99.1.

Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALASKA AIR GROUP, INC.

Registrant

Date: August 3, 2017

/s/ Kyle B. Levine Kyle B. Levine

Vice President, Legal and General Counsel

News

Alaska Air Group

Aug. 3, 2017

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James Beer, EVP, CFO of McKesson Corporation, Joins Alaska Air Group Board of Directors

SEATTLE — Alaska Air Group, the parent company of Alaska Airlines, Virgin America and Horizon Air, announced the appointment of James Beer, executive vice president and chief financial officer of McKesson Corporation, to the company's board of directors. Beer will join the compensation and leadership development and safety committees.

"We're delighted to have a San Francisco-based business leader of James' caliber join our board," said Brad Tilden, chairman and chief executive officer of Alaska Air Group. "The experience James brings will be invaluable as we continue to expand our presence along the West Coast."

Since 2013, Beer has led the financial functions for McKesson, a San Francisco-based health services and information technology company ranked fifth on the Fortune 500 list. He is also a member of the company's executive committee.

"I'm thrilled to be joining a company that I've long admired and look forward to contributing to the company's future development and success," said Beer.

Previously, Beer served as the executive vice president and chief financial officer of Symantec Corp., where he managed the organization's worldwide finance organization responsible for financial planning and analysis, treasury, corporate development, accounting, tax, purchasing and investor relations.

Before Symantec, Beer was with American Airlines for 15 years. He first joined the airline in 1991 as a financial analyst and later became chief financial officer at AMR Corp. and its American Airlines

subsidiary, where he played a variety of management roles in finance and operations, including leading the airline's European and Asia Pacific businesses.

Beer is currently a member of the Federal Reserve Bank of San Francisco's Economic Advisory Council.

He holds a bachelor of science degree in aeronautical engineering from Imperial College London and a master's degree in business administration from Harvard Business School. Beer resides in San Francisco.

Alaska Air Group directors serve one-year terms and the company's bylaws require annual elections of all board members.

Alaska Airlines, together with Virgin America and its regional partners, flies 40 million guests a year to 118 destinations with an average of 1,200 daily flights across the United States and to Mexico, Canada, Costa Rica and Cuba. With Alaska and Alaska Global Partners, guests can earn and redeem miles on flights to more than 900 destinations worldwide. Alaska Airlines ranked "Highest in Customer Satisfaction Among Traditional Carriers in North America" in the J.D. Power North America Satisfaction Study for 10 consecutive years from 2008 to 2017. Learn more about Alaska's award-winning service and unmatched reliability at newsroom.alaskaair.com and blog.alaskaair.com. Alaska Airlines, Virgin America and Horizon Air are subsidiaries of Alaska Air Group (NYSE: ALK).