FORM 4

## **UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

| OMB APPROVAL             |           |  |  |  |  |  |  |  |
|--------------------------|-----------|--|--|--|--|--|--|--|
| OMB Number:              | 3235-0287 |  |  |  |  |  |  |  |
| Estimated average burden |           |  |  |  |  |  |  |  |
| hours per response:      | 0.5       |  |  |  |  |  |  |  |

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

## STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

| 1. Name an   | ALA   | 2. Issuer Name and Ticker or Trading Symbol ALASKA AIR GROUP, INC. [ ALK ] |        |   |                                 |  |   |   |                                  |                                  |               |  | licable)                                 | ng Per   | Person(s) to Issuer                  |   |   |  |  |   |  |
|--|---|--|--------|---|---------------------------------|--|---|---|----------------------------------|----------------------------------|---------------|--|--|--|--------------------------------------|---|---|--|--|---|--|
| (Last)   | (Fir  | ,  |        | 3. Date of Earliest Transaction (Month/Day/Year) 11/25/2014 |                                 |  |   |   |                                  |                                  |               |  |  | Officer (give title below)                     |                                      |   | Other (specify below)   |  |  |   |  |
| 19300 INTERNATIONAL BLVD   |   |  |        |   |                                 | 4. If Amendment, Date of Original Filed (Month/Day/Year) |   |   |                                  |                                  |               |  |  |  |                                      | 6. Individual or Joint/Group Filing (Check Applicable Line)                     |   |  |  |   |  |
| (Street) SEATTL  | E WA  | A 9  | 8188   |   |                                 |  |   |   |                                  |                                  |               |  |  |  | X                                    | Form filed by One Reporting Person Form filed by More than One Reporting Person |   |  |  |   |  |
| (City)   | (Sta  | ate) (Z  | Zip)   |   |                                 |  |   |   |                                  |                                  |               |  |  |  |                                      |   |   |  |  |   |  |
| Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned   |   |  |        |   |                                 |  |   |   |                                  |                                  |               |  |  |  |                                      |   |   |  |  |   |  |
| 1. Title of Security (Instr. 3)  2. Transact Date (Month/Day   |   |  |        |   |                                 | Execution D  |   |   | 3.<br>Transact<br>Code (In<br>8) |                                  | on Dispose    |  | rities Acquired (<br>ed Of (D) (Instr. 3 |  |                                      | 5. Amount of<br>Securities<br>Beneficially<br>Owned<br>Following                |   | 6. Ownership<br>Form: Direct<br>(D) or<br>Indirect (I)<br>(Instr. 4) |  | 7. Nature<br>of Indirect<br>Beneficial<br>Ownership<br>(Instr. 4) |  |
|  |   |  |        |   |                                 |  | Code  | v | Amount                           |                                  | (A) or<br>(D) | Price  |  | Reported<br>Transaction(s)<br>(Instr. 3 and 4) |                                      | ,   |   | (111341. 4)  |  |   |  |
| DEFERR   | ED STOCK  | UNIT <sup>(1)</sup>  |        |   |                                 |  |   |   |                                  |                                  |               |  | 22,914(2)                                |  |                                      | D   |   |  |  |   |  |
| COMMO  | 014   |  |        |   | S                               |  | 1,648   |   | D                                | \$56.08                          |               | 1,648  |  |  | D                                    |   |   |  |  |   |  |
| Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities) |   |  |        |   |                                 |  |   |   |                                  |                                  |               |  |  |  |                                      |   |   |  |  |   |  |
| 1. Title of<br>Derivative<br>Security<br>(Instr. 3)  | 2.<br>Conversion<br>or Exercise<br>Price of<br>Derivative<br>Security | 3. Transaction<br>Date<br>(Month/Day/Year)                                 | if any | ion Date,   | 4.<br>Transac<br>Code (Ir<br>8) |  | 5. Number<br>of<br>Derivative<br>Securities<br>Acquired<br>(A) or<br>Disposed<br>of (D)<br>(Instr. 3, 4<br>and 5) |   | Expiration (Month/D              | n Dat                            |               | 7. Title and Amount of Securities Underlying Derivative Security (Instr 3 and 4) |  | ount   | 8. Pr<br>of<br>Deri<br>Secu<br>(Inst | vative<br>irity<br>rr. 5)   | 9. Number of<br>derivative<br>Securities<br>Beneficially<br>Owned<br>Following<br>Reported<br>Transaction<br>(Instr. 4) | Ownershi<br>Form:<br>Direct (D)<br>or Indirec<br>(I) (Instr.<br>4)   | wnership<br>orm:<br>irect (D)<br>· Indirect<br>(Instr. | Beneficial<br>Ownership   |  |
|  |   |  |        |   |                                 |  |   |   |                                  | Date Expirat<br>Exercisable Date |               |  | Title of                                 |  | ;                                    |   |   |  |  |   |  |

## Explanation of Responses:

- 1. FULLY VESTED STOCK UNITS UNDER THE ISSUER'S 2008 PERFORMANCE INCENTIVE PLAN; PAYABLE IN SHARES OF THE ISSUER'S COMMON STOCK ON A ONE-FOR-ONE BASIS FOLLOWING THE TERMINATION OF THE REPORTING PERSON'S SERVICE ON THE BOARD OF DIRECTORS.
- $2.\ TOTAL\ DEFERRED\ STOCK\ UNITS\ HELD\ HAVE\ BEEN\ ADJUSTED\ TO\ GIVE\ EFFECT\ TO\ THE\ 2-FOR-1\ STOCK\ SPLIT\ THAT\ OCCURRED\ ON\ 7/9/2014.$
- 3. TOTAL SHARES BENEFICIALLY HELD HAVE BEEN ADJUSTED TO GIVE EFFECT TO THE 2-FOR-1 STOCK SPLIT THAT OCCURRED ON 7/9/2014.

/S/ JEANNE E. GAMMON, ATTORNEY IN FACT FOR DENNIS F. MADSEN 11/26/2014

\*\* Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- \* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- \*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.