

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, DC 20549  
FORM 10-Q

(Mark One)

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 1997.

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the transition period from . . . . . to . . . . .

Commission file number 1-8957

ALASKA AIR GROUP, INC.

(Exact name of registrant as specified in its charter)

Delaware 91-1292054

(State or other jurisdiction of (I.R.S. Employer  
incorporation or organization) Identification No.)

19300 Pacific Highway South, Seattle, Washington 98188

(Address of principal executive offices)

Registrant's telephone number, including area code: (206) 431-7040

Indicate by check mark whether the registrant (1) has filed all reports  
required to be filed by Section 13 or 15(d) of the Securities Exchange Act  
of 1934 during the preceding 12 months (or for such shorter period that the  
registrant was required to file such reports), and (2) has been subject to  
such filing requirements for the past 90 days. Yes ☒ No ☐

APPLICABLE ONLY TO ISSUERS INVOLVED IN BANKRUPTCY PROCEEDINGS  
DURING THE PRECEDING FIVE YEARS:

Indicate by check mark whether the registrant has filed all documents  
and reports required to be filed by Sections 12, 13 or 15(d) of the  
Securities Exchange Act of 1934 subsequent to the distribution of  
securities under a plan confirmed by a court. Yes ☐ No ☐

APPLICABLE ONLY TO CORPORATE ISSUERS:

Indicate the number of shares outstanding of each of the issuer's  
classes of common stock, as of the latest practicable date.

The registrant has 14,577,144 common shares, par value \$1.00,  
outstanding at June 30, 1997.

PART I. FINANCIAL INFORMATION

ITEM 1. Financial Statements

Attached are the following Alaska Air Group, Inc. (the Company or Air  
Group) unaudited financial statements: (i) consolidated balance sheets as  
of June 30, 1997 and December 31, 1996; (ii) consolidated statements of  
income for the quarters and six months ended June 30, 1997 and 1996; (iii)  
consolidated statement of shareholders' equity for the six months ended  
June 30, 1997; and, (iv) consolidated statements of cash flows for the six  
months ended June 30, 1997 and 1996. Also attached are the accompanying  
notes to the Company's consolidated financial statements that have changed  
significantly during the six months ended June 30, 1997. These statements,  
which should be read in conjunction with the financial statements in the  
Company's annual report on Form 10-K for the year ended December 31, 1996,  
include all adjustments that are, in the opinion of management, necessary  
for a fair presentation of the results for the interim periods. The  
adjustments made were of a normal recurring nature.

Air Group is a holding company incorporated in Delaware in 1985. Its  
principal subsidiaries are Alaska Airlines, Inc. (Alaska) and Horizon Air  
Industries, Inc. (Horizon).

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND  
FINANCIAL CONDITION

Results of Operations

## Second Quarter 1997 Compared with Second Quarter 1996

The consolidated net income for the second quarter of 1997 was \$20.8 million, or \$1.41 per share (primary) and \$1.01 per share (fully diluted), compared with net income of \$18.0 million, or \$1.24 per share (primary) and \$0.88 per share (fully diluted) in 1996. Consolidated operating income for the second quarter of 1997 was \$40.9 million compared to \$39.6 million for 1996. Alaska's operating income increased to \$42.1 million from \$37.3 million for 1996, while Horizon recorded an operating loss of \$800,000 compared to a \$2.7 million operating income for 1996. Airline financial and statistical data is shown following the Air Group financial statements. A discussion of this data follows.

Alaska Airlines Operating income increased 12.9% to \$42.1 million, resulting in an 11.5% operating margin as compared to a 10.9% margin in 1996. Operating revenue per available seat mile (ASM) increased 6.6% to 9.56 cents while operating expenses per ASM increased 5.9% to 8.46 cents.

The increase in revenue per ASM was primarily due to a 2.8 point improvement in system passenger load factor. Most markets experienced increases in load factors. The Seattle-Anchorage market experienced a 7.8 point increase in load factor. The increase in revenue per ASM was also favorably impacted by a 2.9% increase in system passenger yield. Most markets experienced increases in yields, with the California, Nevada and Arizona markets showing the largest increases.

Freight and mail revenues decreased 1% due to lower mail volumes, reflecting increased competition in the state of Alaska. Other-net revenues increased 7.7% due to increased revenues from travel partners in Alaska's frequent flyer program.

The table below shows the major operating expense elements on a cost per ASM basis for Alaska for the second quarters of 1996 and 1997.

Alaska Airlines Operating Expenses Per ASM (In Cents)				
	1996	1997	Change	% Change
Wages and benefits	2.49	2.79	.30	12
Employee profit sharing	-	.08	.08	NM
Contracted services	.24	.26	.02	8
Aircraft fuel	1.30	1.23	(.07)	(5)
Aircraft maintenance	.37	.42	.05	14
Aircraft rent	.96	.94	(.02)	(2)
Food and beverage service	.30	.30	--	--
Commissions	.62	.66	.04	7
Other selling expenses	.43	.41	(.02)	(5)
Depreciation and amortization	.36	.36	--	--
Landing fees and other rentals	.33	.35	.02	6
Other	.59	.66	.07	12
Alaska Airlines Total	7.99	8.46	.47	6

NM = Not Meaningful

Alaska's higher unit costs were primarily due to an increased labor costs. Significant unit cost changes are discussed below.

Revenue passengers increased by 3.6% while ASMs grew only 0.5%. Employees increased 10.0% (primarily in reservations and customer service positions) to service the additional passengers and improve on-time performance. Excluding profit sharing, average wages and benefits per employee were up 2.3% primarily due to higher pilot wage rates and higher health insurance costs. The net effect was that wages and benefits expense increased more than the ASM growth, resulting in a 12% increase in cost per ASM.

Estimated profit sharing expense increased the cost per ASM by .08 cents. Effective for 1997, Alaska changed its profit sharing program so that eligible employees will receive their pro rata share of 10% of Alaska's adjusted pre-tax profits. Actual profit sharing is based on full year results and will be calculated and paid in early 1998.

Fuel expense per ASM decreased 5%, due to a 6% decrease in the price of fuel offset by lower fuel efficiency due to heavier passenger loads and shorter average aircraft stage length.

Maintenance expense per ASM increased 14% because Alaska performed more repair work that is expensed currently and less major airframe and engine overhaul work which is capitalized.

Commission expense per ASM increased 7%, in line with the 8% increase in

passenger revenues.

Other expense per ASM increased 12%. Approximately half of the increase is due to a tax refund received in the second quarter of 1996. The remainder is primarily due to higher costs related to employee hiring, communications and liability insurance.

Horizon Air Horizon recorded an operating loss of \$800,000 compared to \$2.7 million operating income for 1996. Operating revenue per ASM decreased 3.9% to 20.69 cents while operating expenses per ASM increased 0.7% to 20.92 cents.

The decrease in revenue per ASM was due to a 7.2% decrease in passenger yield (believed to be largely due to the presence of the 10% passenger ticket tax in 1997 compared with no tax in 1996), which was partially offset by a 2.0 point improvement in system passenger load factor.

The table below shows the major operating expense elements on a cost per ASM basis for Horizon for the second quarters of 1996 and 1997.

Horizon Air Operating Expenses Per ASM (In Cents)

	1996	1997	Change	% Change
Wages and benefits	6.39	6.70	.31	5
Contracted services	.25	.26	.01	4
Aircraft fuel	2.22	2.18	(.04)	(2)
Aircraft maintenance	2.90	3.10	.20	7
Aircraft rent	2.42	2.48	.06	3
Food and beverage service	.14	.12	(.02)	(14)
Commissions	1.34	1.26	(.08)	(6)
Other selling expenses	1.19	1.19	--	--
Depreciation and amortization	.83	.78	(.05)	(6)
Landing fees and other rentals	.90	.93	.03	3
Other	2.19	1.92	(.27)	(13)
Horizon Air Total	20.77	20.92	.15	1

Wages and benefits per ASM increased primarily due to higher pilot wages and higher health insurance costs. Maintenance expense per ASM increased due to costs associated with transitioning to a simplified fleet. Other expense per ASM decreased due to less flight crew training and personnel costs, lower insurance rates and decreased supplies expense.

Consolidated Other Income (Expense) Non-operating expense decreased \$2.3 million to \$4.4 million primarily due to smaller average debt balances and lower interest rates on variable interest rate debt.

Six Months 1997 Compared with Six Months 1996

The consolidated net income for the six months ended June 30, 1997 was \$15.1 million, or \$1.03 per share (primary) and \$0.84 per share (fully diluted), compared with net income of \$10.8 million, or \$0.76 per share (primary) and \$0.66 per share (fully diluted) in 1996. Consolidated operating income for the first six months of 1997 was \$35.5 million compared to \$34.4 million for 1996. Alaska's operating income increased to \$40.6 million from \$34.0 million for 1996, while Horizon recorded an operating loss of \$4.5 million compared to a \$1.3 million operating income for 1996. A discussion of operating results for the two airlines follows.

Alaska Airlines Operating income increased 19.4% to \$40.6 million, resulting in a 6.0% operating margin as compared to a 5.5% margin in 1996. Operating revenue per ASM increased 7.5% to 9.14 cents while operating expenses per ASM increased 6.9% to 8.60 cents.

The increase in revenue per ASM was due to a 3.7 point improvement in system passenger load factor combined with a 2.8% increase in system passenger yield.

Unit costs increased 6.9% due to a 9.3% increase in employees, increased pilot wage rates, \$3.0 million of profit sharing expense, 7.0% higher fuel prices and costs associated with higher load factors.

Horizon Air Operating revenues decreased 4.5% due to a 1.2% drop in passenger traffic combined with a 3.3% decrease in passenger yield. The yield decline is believed to be largely due to the presence of the 10% passenger ticket tax during March to June 1997 compared with no tax in 1996.

Operating expenses decreased less than one percent in spite of a capacity

decrease of 2.8%. Unit costs increased due to higher wage rates, higher fuel prices and costs associated with transitioning to a simplified fleet.

Consolidated Other Income (Expense) Non-operating expense decreased \$5.9 million to \$9.1 million for the same reasons as noted above in the second quarter comparison.

Income Tax Expense Accounting standards require the Company to provide for income taxes each quarter based on its estimate of the effective tax rate for the full year. The volatility of air fares and the seasonality of the Company's business make it very difficult to estimate full-year pretax results. In addition, a relatively small change in pretax results can cause a significant change in the effective tax rate due to the magnitude of nondeductible expenses, such as goodwill amortization and employee per diem costs. In estimating the 42.8% tax rate for the first half of 1997, the Company considered a variety of factors, including the U.S. federal rate of 35%, estimates of nondeductible expenses and state income taxes, and the 40.9% tax rate used for full year 1996. This rate is evaluated each quarter and adjustments are made if necessary.

New Accounting Standards During March 1997, the Financial Accounting Standards Board issued FAS 128, Earnings Per Share (EPS). The new standard replaces "primary" and "fully diluted" EPS amounts with "basic" and "diluted" EPS amounts, respectively. The purpose of the change is to simplify the EPS calculations and provide consistency with international accounting standards. Had FAS 128 been in effect during 1996, the Company's basic EPS would have been \$2.67 (versus \$2.65 primary EPS) and diluted EPS would have been \$2.05 (the same as fully diluted EPS). FAS 128 is effective for fiscal years ending after December 15, 1997 and requires restatement of prior years' earnings per share. Early adoption is not permitted.

#### Liquidity and Capital Resources

The table below presents the major indicators of financial condition and liquidity.

	Dec 31, 1996	June 30, 1997	Change
(In millions, except debt-to-equity and per share amounts)			
Cash and marketable securities	\$ 101.8	\$ 128.6	\$ 26.8
Working capital (deficit)	(185.6)	(185.0)	0.6
Long-term debt			
and capital lease obligations	404.1	418.5	14.4
Shareholders' equity	272.5	290.1	17.6
Book value per common share	\$ 18.83	\$ 19.90	\$ 1.07
Debt-to-equity	60%:40%	59%:41%	NA

The Company's cash and marketable securities portfolio increased by \$27 million during the first six months of 1997. Operating activities provided \$112 million of cash during this period. Additional cash was provided by the sale and leaseback of two B737-400 aircraft and four Dash 8-200 aircraft (\$99 million) and issuance of long-term debt (\$28 million). Cash was used for \$189 million of capital expenditures including the purchase of two new MD-83 aircraft, one new B737-400 aircraft, a previously leased B737-200C aircraft, four new Dash 8-200 aircraft, flight equipment deposits and airframe and engine overhauls, net repayment of short-term borrowings (\$19 million) and the repayment of debt (\$10 million).

In June 1997, Standard & Poors revised its outlook on Air Group and Alaska to positive from stable, citing a stabilized competitive position and improving financial profile.

## PART II. OTHER INFORMATION

### ITEM 1. Legal Proceedings

In October 1991, Alaska gave notice of termination of its code sharing and frequent flyer relationship with MarkAir, an airline based in the state of Alaska. Both companies have filed suit against one another in connection with that termination alleging breach of contract and other causes of action under state law. In June 1992, MarkAir filed for protection under Chapter 11 of the U.S. Bankruptcy Code. In June 1997 MarkAir claimed damages of \$57 million in connection with Alaska's actions. If MarkAir were to prevail, the after-tax effect would be to reduce shareholders' equity by approximately \$35 million or 12%. However, the Company believes that it has adequate defenses and is vigorously defending itself against the lawsuit.

In 1996, Horizon gave notice of termination of its aircraft leases and purchase agreement with Dornier (a German aircraft manufacturer), began returning leased aircraft to Dornier (who disputed Horizon's right to return the aircraft) and began an arbitration process to settle the dispute with Dornier. In June 1997, Horizon and Dornier dismissed all claims and counterclaims and agreed on a plan for Horizon to return all remaining leased aircraft to Dornier by the end of 1997.

ITEM 4. Submission of Matters to a Vote of Security Holders

(a) Air Group's annual meeting of stockholders was held on May 20, 1997.

(b) Not applicable.

(c) Three directors were elected with the following results:

Director	Votes For	Votes Against or Withheld	Broker Non-Votes
M.J. Fate	11,652,046	1,371,757	0
J.F. Kelly	11,561,796	1,462,007	0
B.R. Kennedy	11,666,007	1,357,796	0

ITEM 5. Other Information

The U.S. 10% passenger ticket tax, the 6.25% cargo waybill tax and the \$6 per passenger international departure tax expired on December 31, 1996, and were all reinstated for the period March 7, 1997 through September 30, 1997. As part of the Taxpayer Relief Act, the cargo waybill tax was extended in its current form and the other taxes in revised forms through September 30, 2007. The passenger ticket tax was replaced with a new system that combines a percentage tax with a per passenger segment fee. For sales and travel beginning October 1, 1997, the ticket tax is 9% plus \$1 per segment. The percentage tax is scheduled to decrease over time and the segment fee is scheduled to increase. The \$6 international departure tax has increased to \$12 and a new \$12 international arrival tax has been added. However, the Act retains the \$6 rate for travel between Alaska and the U.S. mainland. This tax and the international taxes will be indexed to the CPI beginning January 1, 1999.

The Taxpayer Relief Act also included these items that will affect the Company and the airline industry: (a) a new tax of 7.5% on payments to air carriers for the sale of miles in frequent flyer programs; (b) a phased-in increase from 50% to 80% for the deductible percentage of per diems paid to flight crews; and (c) faster cost recovery for alternative minimum tax purposes of aircraft purchased in 1999 and later years.

ITEM 6. Exhibits and Reports on Form 8-K

(a) Exhibit 11 - Statement regarding computation of per-share earnings.

Exhibit 27 - Financial data schedule.

(b) No reports on Form 8-K were filed during the second quarter of 1997.

Signatures

Pursuant to the requirements of the Securities Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALASKA AIR GROUP, INC.

Registrant

Date: August 6, 1997

/s/ John F. Kelly

John F. Kelly

Chairman, President and Chief Executive Officer

/s/ Harry G. Lehr

Harry G. Lehr

Senior Vice President/Finance

(Principal Financial Officer)

CONSOLIDATED BALANCE SHEET

Alaska Air Group, Inc.

ASSETS

(In Millions)

December 31, 1996	June 30, 1997
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Current Assets

Cash and cash equivalents

\$49.4

\$82.3

Marketable securities	52.4	46.3
Receivables - net	69.7	93.6
Inventories and supplies	47.8	47.3
Prepaid expenses and other assets	80.9	71.3
Total Current Assets	300.2	340.8
Property and Equipment		
Flight equipment	815.9	872.4
Other property and equipment	270.4	283.1
Deposits for future flight equipment	84.5	82.9
	1,170.8	1,238.4
Less accumulated depreciation and amortization	326.3	347.6
	844.5	890.8
Capital leases		
Flight and other equipment	44.4	44.4
Less accumulated amortization	25.5	26.5
	18.9	17.9
Total Property and Equipment - Net	863.4	908.7
Intangible Assets - Subsidiaries	61.6	60.6
Other Assets	86.2	90.2
Total Assets	\$1,311.4	\$1,400.3

See accompanying notes to consolidated financial statements.

#### CONSOLIDATED BALANCE SHEET

Alaska Air Group, Inc.

#### LIABILITIES AND SHAREHOLDERS' EQUITY

(In Millions)	December 31, 1996	June 30, 1997
Current Liabilities		
Accounts payable	\$65.4	\$74.0
Accrued aircraft rent	52.8	55.7
Accrued wages, vacation and payroll taxes	51.5	52.5
Other accrued liabilities	82.0	68.3
Short-term borrowings		
(Interest rate: 1996 - 5.6%; 1997 - 6.1%)	47.0	28.4
Air traffic liability	163.0	218.7
Current portion of long-term debt and capital lease obligations	24.1	28.2
Total Current Liabilities	485.8	525.8
Long-Term Debt and Capital Lease Obligations	404.1	418.5
Other Liabilities and Credits		
Deferred income taxes	49.5	60.5
Deferred income	18.1	18.6
Other liabilities	81.4	86.8
	149.0	165.9
Shareholders' Equity		
Common stock, \$1 par value		
Authorized: 50,000,000 shares		
Issued: 1996 - 17,223,281 shares		
1997 - 17,327,706 shares	17.2	17.3
Capital in excess of par value	166.8	168.8
Treasury stock, at cost: 1996 - 2,748,550 shares		
1997 - 2,750,562 shares	(62.6)	(62.7)
Deferred compensation	(2.7)	(2.2)
Retained earnings	153.8	168.9
	272.5	290.1
Total Liabilities and Shareholders' Equity	\$1,311.4	\$1,400.3

See accompanying notes to consolidated financial statements.

#### CONSOLIDATED STATEMENT OF INCOME

Alaska Air Group, Inc.

Three Months Ended June 30  
(In Millions except Per share Amounts)

	1996	1997
Operating Revenues		
Passenger	\$374.2	\$391.7
Freight and mail	24.9	24.7
Other - net	17.6	18.6
Total Operating Revenues	416.7	435.0
Operating Expenses		
Wages and benefits	117.5	132.9
Contracted services	9.9	10.9
Aircraft fuel	57.3	54.8
Aircraft maintenance	24.6	26.8
Aircraft rent	45.2	44.7
Food and beverage service	11.9	12.0
Commissions	26.9	27.1
Other selling expenses	20.6	19.8
Depreciation and amortization	16.8	16.7
Loss on sale of assets	0.1	0.1
Landing fees and other rentals	15.7	16.8
Other	30.6	31.5
Total Operating Expenses	377.1	394.1
Operating Income	39.6	40.9
Other Income (Expense)		
Interest income	2.9	2.2
Interest expense	(9.8)	(8.6)
Interest capitalized	-	1.3
Other - net	0.2	0.7
	(6.7)	(4.4)
Income before income tax	32.9	36.5
Income tax expense	14.9	15.7
Net Income	\$18.0	\$20.8
Primary Earnings Per Share	\$1.24	\$1.41
Fully Diluted Earnings Per Share	\$0.88	\$1.01
Shares used for computation:		
Primary	14.5	14.7
Fully diluted	22.7	22.5

See accompanying notes to consolidated financial statements.

CONSOLIDATED STATEMENT OF INCOME  
Alaska Air Group, Inc.

Six Months Ended June 30  
(In Millions except Per share Amounts)

	1996	1997
Operating Revenues		
Passenger	\$686.8	\$734.6
Freight and mail	46.3	44.8
Other - net	35.0	36.0
Total Operating Revenues	768.1	815.4
Operating Expenses		
Wages and benefits	231.8	255.3
Contracted services	19.3	21.9
Aircraft fuel	107.8	117.5
Aircraft maintenance	48.1	52.0
Aircraft rent	89.3	89.6
Food and beverage service	22.3	23.0
Commissions	49.9	51.9
Other selling expenses	39.6	40.2
Depreciation and amortization	34.0	33.4
Loss (gain) on sale of assets	0.8	(0.5)
Landing fees and other rentals	30.7	32.7
Other	60.1	62.9
Total Operating Expenses	733.7	779.9
Operating Income	34.4	35.5
Other Income (Expense)		
Interest income	5.5	4.1
Interest expense	(20.9)	(17.0)
Interest capitalized	-	2.3
Other - net	0.4	1.5
	(15.0)	(9.1)
Income before income tax	19.4	26.4

Income tax expense	8.6	11.3
Net Income	\$10.8	\$15.1
Primary Earnings Per Share	\$0.76	\$1.03
Fully Diluted Earnings Per Share	\$0.66	\$0.84
Shares used for computation:		
Primary	14.2	14.6
Fully diluted	22.4	22.5

See accompanying notes to consolidated financial statements.

CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY  
Alaska Air Group, Inc.

(In Millions)	Common Stock	Capital in Excess of Par Value	Treasury Stock at Cost	Deferred Compen- sation	Retained Earnings	Total
Balances at December 31, 1996	\$17.2	\$166.8	\$(62.6)	\$(2.7)	\$153.8	\$272.5
Net income for the six months ended June 30, 1997					15.1	15.1
Stock issued under stock plans	0.1	2.0				2.1
Treasury stock purchase (3,000 shares)			(0.1)			(0.1)
Employee Stock Ownership Plan shares allocated				0.5		0.5
Balances at June 30, 1997	\$17.3	\$168.8	\$(62.7)	\$(2.2)	\$168.9	\$290.1

See accompanying notes to consolidated financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS  
Alaska Air Group, Inc.

Six Months Ended June 30 (In Millions)	1996	1997
Cash flows from operating activities:		
Net income	\$10.8	\$15.1
Adjustments to reconcile net income to cash:		
Depreciation and amortization	34.0	33.4
Amortization of airframe and engine overhauls	16.2	17.2
Loss (gain) on disposition of assets	0.8	(0.5)
Increase in deferred income taxes	7.1	11.0
Increase in accounts receivable	(0.7)	(23.9)
Decrease (increase) in other current assets	(14.6)	10.1
Increase in air traffic liability	76.5	55.7
Increase (decrease) in other current liabilities	7.4	(1.2)
Other-net	1.7	(4.6)
Net cash provided by operating activities	139.2	112.3
Cash flows from investing activities:		
Proceeds from disposition of assets	3.8	0.2
Purchases of marketable securities	(13.4)	(22.8)
Sales and maturities of marketable securities	70.6	28.9
Restricted deposits	1.5	(1.1)
Flight equipment deposits returned	1.1	3.3
Additions to flight equipment deposits	(0.6)	(23.8)
Additions to property and equipment	(139.4)	(165.1)
Net cash used in investing activities	(76.4)	(180.4)
Cash flows from financing activities:		
Proceeds from short-term borrowings	-	56.4
Repayment of short-term borrowings	(65.9)	(75.0)
Proceeds from sale and leaseback transactions	57.4	99.1
Proceeds from issuance of long-term debt	-	28.0
Long-term debt and capital lease payments	(48.0)	(9.5)
Proceeds from issuance of common stock	10.0	2.0
Proceeds from sale of treasury stock	10.9	-
Net cash provided by (used in) financing activities	(35.6)	101.0
Net increase in cash and cash equivalents	27.2	32.9
Cash and cash equivalents at beginning of period	25.8	49.4
Cash and cash equivalents at end of period	\$53.0	\$82.3



Supplemental disclosure of cash paid (received) during the period for:		
Interest (net of amount capitalized)	\$26.8	\$14.8
Income taxes (refunds)	(0.8)	(4.5)
Noncash investing and financing activities	None	None

See accompanying notes to consolidated financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS THAT HAVE CHANGED  
SIGNIFICANTLY DURING THE SIX MONTHS ENDED JUNE 30, 1997  
Alaska Air Group, Inc.

Note 1. Summary of Significant Policies (See Note 1 to Consolidated  
Financial Statements at December 31, 1996)

Basis of presentation

Effective with the second quarter 1997, three new line items have been added to the statement of income to provide more details of operating expenses. Contracted services includes the expenses for aircraft ground handling, security, temporary employees and similar outside services. Other selling expenses includes computerized reservations systems (CRS) charges, credit card commissions, advertising and promotional costs.

Property, Equipment and Depreciation

Effective January 1, 1997, the estimated salvage value of B737-400 flight equipment was changed to 10% from 20%. The new estimate was adopted to recognize the lower expected salvage values for this aircraft type. The annual effect of the change will be to increase depreciation expense \$0.5 million and decrease net income \$0.3 million (\$.02 per share).

Note 2. Commitments (See Note 5 to Consolidated Financial Statements at  
December 31, 1996)

During the second quarter of 1997, Alaska's lease commitments increased approximately \$98 million due to the sale and leaseback of two B737-400 aircraft under 18-year operating leases.

Alaska Airlines Financial and Statistical Data

	Quarter Ended June 30			Six Months Ended June 30		
			%			%
Financial Data (in millions):	1996	1997	Change	1996	1997	Change
Operating Revenues:						
Passenger	\$302.7	\$326.0	7.7	\$547.8	\$603.5	10.2
Freight and mail	22.1	21.9	(0.9)	40.8	39.3	(3.7)
Other - net	16.8	18.1	7.7	33.4	34.8	4.2
Total Operating Revenues	341.6	366.0	7.1	622.0	677.6	8.9
Operating Expenses:						
Wages and benefits	94.8	106.7	12.6	186.3	205.9	10.5
Employee profit sharing	0.0	3.0	NM	0.0	3.0	NM
Contracted services	9.0	9.9	10.0	17.6	19.9	13.1
Aircraft fuel	49.5	47.3	(4.4)	92.3	101.0	9.4
Aircraft maintenance	14.3	16.2	13.3	27.9	31.0	11.1
Aircraft rent	36.6	36.2	(1.1)	72.1	72.6	0.7
Food and beverage service	11.4	11.6	1.8	21.4	22.1	3.3
Commissions	23.7	25.1	5.9	43.3	47.7	10.2
Other selling expenses	16.3	15.7	(3.7)	30.9	31.8	2.9
Depreciation and amortization	13.8	13.9	0.7	28.0	27.7	(1.1)
Loss on sale of assets	0.1	0.1	0.0	0.2	0.1	NM
Landing fees and other rentals	12.5	13.6	8.8	24.4	26.3	7.8
Other	22.3	24.6	10.3	43.6	47.9	9.9
Total Operating Expenses	304.3	323.9	6.4	588.0	637.0	8.3
Operating Income	37.3	42.1	12.9	34.0	40.6	19.4
Interest income	3.0	2.7		5.7	5.1	
Interest expense	(7.6)	(6.5)		(16.5)	(12.7)	
Interest capitalized	0.0	0.8		0.0	1.5	
Other - net	0.4	0.8		0.6	1.6	
	(4.2)	(2.2)		(10.2)	(4.5)	
Income Before Income Tax	\$33.1	\$39.9		\$23.8	\$36.1	
Operating Statistics:						
Revenue passengers (000)	3,005	3,114	3.6	5,581	5,884	5.4

RPMs (000,000)	2,504	2,621	4.6	4,630	4,963	7.2
ASMs (000,000)	3,809	3,829	0.5	7,309	7,410	1.4
Passenger load factor	65.7%	68.5%	2.8 pts	63.3%	67.0%	3.7 pts
Breakeven load factor	58.2%	59.4%	1.2 pts	60.9%	63.0%	2.1 pts
Yield per passenger mile	12.09c	12.44c	2.9	11.83c	12.16c	2.8
Operating revenue per ASM	8.97c	9.56c	6.6	8.51c	9.14c	7.5
Operating expenses per ASM	7.99c	8.46c	5.9	8.04c	8.60c	6.9
Fuel cost per gallon	73.7c	69.5c	(5.6)	71.2c	76.2c	7.0
Fuel gallons (000,000)	67.1	68.0	1.3	129.6	132.6	2.3
Average number of employees	7,511	8,265	10.0	7,404	8,093	9.3
Aircraft utilization (block hours)	11.5	11.5	0.0	11.2	11.3	0.9
Operating fleet at period-end	76	76	0.0	76	76	0.0
NM = Not Meaningful						
c = cents						

Horizon Air Financial and Statistical Data

	Quarter Ended June 30			Six Months Ended June 30		
			%			%
Financial Data (in millions):	1996	1997	Change	1996	1997	Change
Operating Revenues:						
Passenger	\$73.0	\$68.0	(6.8)	\$142.1	\$135.8	(4.4)
Freight and mail	2.8	2.8	0.0	5.5	5.4	(1.8)
Other - net	0.9	0.6	(33.3)	1.5	1.2	(20.0)
Total Operating Revenues	76.7	71.4	(6.9)	149.1	142.4	(4.5)
Operating Expenses:						
Wages and benefits	22.7	23.1	1.8	45.5	46.4	2.0
Contracted services	0.9	1.0	11.1	1.7	2.0	17.6
Aircraft fuel	7.9	7.5	(5.1)	15.5	16.5	6.5
Aircraft maintenance	10.3	10.7	3.9	20.2	21.0	4.0
Aircraft rent	8.6	8.5	(1.2)	17.2	17.1	(0.6)
Food and beverage service	0.5	0.4	(20.0)	0.9	0.9	(0.0)
Commissions	4.8	4.3	(10.4)	9.6	8.8	(8.3)
Other selling expenses	4.3	4.1	(4.7)	8.7	8.4	(3.4)
Depreciation and amortization	3.0	2.7	(10.0)	5.8	5.6	(3.4)
Loss (gain) on sale of assets	0.0	0.0	0.0	0.6	(0.6)	NM
Landing fees and other rentals	3.2	3.2	0.0	6.3	6.4	1.6
Other	7.8	6.7	(14.1)	15.8	14.4	(8.9)
Total Operating Expenses	74.0	72.2	(2.4)	147.8	146.9	(0.6)
Operating Income (Loss)	2.7	(0.8)	NM	1.3	(4.5)	NM
Interest income	0.0	0.0		0.1	0.1	
Interest expense	(0.2)	(0.5)		(0.3)	(1.1)	
Interest capitalized	0.0	0.5		0.0	0.8	
Other - net	0.1	0.1		(0.1)	0.2	
	(0.1)	0.1		(0.3)	0.0	
Income (Loss) Before Income Tax	\$2.6	\$(0.7)		\$1.0	\$(4.5)	
Operating Statistics:						
Revenue passengers (000)	920	881	(4.3)	1,828	1,737	(5.0)
RPMs (000,000)	208	209	0.3	417	412	(1.2)
ASMs (000,000)	356	345	(3.1)	710	690	(2.8)
Passenger load factor	58.5%	60.5%	2.0 pts	58.8%	59.8%	1.0 pts
Breakeven load factor	56.2%	61.2%	5.0 pts	58.1%	62.3%	4.2 pts
Yield per passenger mile	35.09c	32.57c	(7.2)	34.06c	32.93c	(3.3)
Operating revenue per ASM	21.54c	20.69c	(3.9)	21.01c	20.64c	(1.7)
Operating expenses per ASM	20.77c	20.92c	0.7	20.83c	21.29c	2.2
Fuel cost per gallon	77.5c	74.7c	(3.6)	75.5c	81.3c	7.7
Fuel gallons (000,000)	10.2	10.1	(1.0)	20.6	20.3	(1.5)
Average number of employees	2,832	2,704	(4.5)	2,836	2,758	(2.7)
Aircraft utilization (block hours)	7.7	6.9	(10.4)	7.7	7.0	(9.1)
Operating fleet at period-end	59	59	0.0	59	59	0.0
NM = Not Meaningful						
c = cents						

Alaska Air Group, Inc.  
Computation of Earnings Per Common Share  
(In thousands, except per share)

EXHIBIT 11

	Three Months Ended June 30,		Six Months Ended June 30,	
	1997	1996	1997	1996
PRIMARY -				
Net income	\$20,800	\$17,980	\$15,100	\$10,795
Average number of shares outstanding	14,576	14,324	14,533	14,012
Assumed exercise of stock options reduced by the number of shares purchased with the proceeds from exercise of such options	136	202	116	146
Average shares as adjusted	14,712	14,526	14,649	14,158
Primary earnings per common share	\$1.41	\$1.24	\$1.03	\$0.76
FULLY DILUTED -				
Net income	\$20,800	\$17,980	\$15,100	\$10,795
After tax interest on convertible debt	1,889	2,009	3,758	4,019
Income applicable to common shares	\$22,689	\$19,989	\$18,858	\$14,814
Average number of shares outstanding	14,576	14,324	14,533	14,012
Assumed exercise of stock options	162	202	171	229
Assumed conversion of 6.5% debentures	6,151	6,151	6,151	6,151
Assumed conversion of 7.75% debentures	0	381	0	381
Assumed conversion of 6.875% debentures	1,608	1,608	1,608	1,608
Average shares as adjusted	22,497	22,666	22,463	22,381
Fully diluted earnings per common share	\$1.01	\$0.88	\$0.84	\$0.66

<ARTICLE> 5

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THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM ALASKA AIR GROUP INC. SECOND QUARTER 1997 FINANCIAL STATEMENTS AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

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