UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

April 26, 2007 (Date of earliest event reported)

ALASKA AIR GROUP, INC.

(Exact Name of Registrant as Specified in Its Charter)

Delaware (State or Other Jurisdiction of Incorporation)

1-8957 (Commission File Number) 91-1292054 (IRS Employer Identification No.)

19300 International Boulevard, Seattle, Washington (Address of Principal Executive Offices)

98188 (Zip Code)

(206) 392-5040 (Registrant's Telephone Number, Including Area Code)

(Former Name or Former Address, if Changed Since Last Report)

ck the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following isions (see General Instruction A.2. below):
Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

References in this report on Form 8-K to "Air Group," "Company," "we," "us," and "our" refer to Alaska Air Group, Inc. and its subsidiaries, unless otherwise specified. Alaska Airlines, Inc. and Horizon Air Industries, Inc. are referred to as "Alaska" and "Horizon," respectively, and together as our "airlines."

FORWARD-LOOKING INFORMATION

This report contains forward-looking statements subject to the safe harbor protection provided by Section 27A of the Securities Act of 1933, as amended, Section 21E of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. These statements relate to future events and involve known and unknown risks and uncertainties that may cause actual outcomes to be materially different from those indicated by any forward-looking statements. Some of the things that could cause our actual results to differ from our expectations are:

- the competitive environment and other trends in our industry;
- changes in our operating costs, including fuel, which can be volatile;
- labor disputes and our ability to attract and retain qualified personnel;
- the timing of the MD-80 fleet disposal and the amounts of potential lease termination payments with lessors and sublease payments from sublessees;
- · our significant indebtedness;
- · compliance with our financial covenants;
- potential downgrades of our credit ratings and the availability of financing;
- the implementation of our growth strategy;
- · our ability to meet our cost reduction goals;
- · operational disruptions;
- general economic conditions, as well as economic conditions in the geographic regions we serve;
- the concentration of our revenue from a few key markets;
- actual or threatened terrorist attacks; global instability and potential U.S. military actions or activities;
- · insurance costs;
- · changes in laws and regulations;
- · increases in government fees and taxes;
- our inability to achieve or maintain profitability;
- · fluctuations in our quarterly results;
- · an aircraft accident or incident;
- liability and other claims asserted against us;
- · our reliance on automated systems; and
- our reliance on third-party vendors and partners.

For a discussion of these and other risk factors, see Item 1A of the Company's Annual Report on Form 10-K for the year ended December 31, 2006. All of the forward-looking statements are qualified in their entirety by reference to the risk factors discussed therein. These risk factors may not be exhaustive. We operate in a continually changing business environment, and new risk factors emerge from time to time. Management cannot predict such new risk factors, nor can it assess the impact, if any, of such new risk factors on our business or events described in any forward-looking statements. We expressly disclaim any obligation to publicly update or revise any forward-looking statements after the date of this report to conform them to actual results. Over time, our actual results, performance or achievements will likely differ from the anticipated results; performance or achievements that are expressed or implied by our forward-looking statements, and such differences might be significant and materially adverse.

ITEM 1.01 Entry into a Material Definitive Agreement

On April 25, 2007, Alaska Airlines, Inc. executed the Second Amendment of the March 25, 2005 \$160 million variable rate credit facility with a syndicate of financial institutions. The syndicate is led by Bank of America, N.A. and Citicorp USA, and includes U.S. Bank, HSH Nordbank, JPMorgan Chase Bank, Merrill Lynch Capital Corporation, RZB Finance, and Goldman Sachs Credit Partners L.P. The terms of the agreement provide that any borrowings will be secured by either aircraft or cash collateral. The Second Amendment: (i) increases the size of the facility to \$185 million; (ii) improves the collateral advance rates for certain aircraft; (iii) extends the agreement by two years with a maturity date of March 31, 2010; and (iv) reprices the credit facility to reflect current market rates. The Company has no immediate plans to borrow using this credit facility.

ITEM 2.02 Results of Operations And Financial Condition

Alaska Air Group, Inc today issued a press release reporting financial results for the first quarter ended March 31, 2007. The press release is filed as Exhibit 99.1

ITEM 9.01 Financial Statements and Other Exhibits

Exhibit 99.1 Press Release dated April 26, 2007

Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALASKA AIR GROUP, INC.

Registrant

Date: April 26, 2007

/s/ Brandon S. Pedersen

Brandon S. Pedersen

Vice President/Finance and Controller

/s/ Bradley D. Tilden

Bradley D. Tilden

Executive Vice President/Finance and Chief Financial Officer

Contact: Shannon Alberts -or- Amanda Tobin Bielawski

Investor Relations Corporate Communications

206/392-5134 206/392-5218

FOR IMMEDIATE RELEASE April 26, 2007

ALASKA AIR GROUP REPORTS FIRST QUARTER RESULTS

SEATTLE – Alaska Air Group, Inc. (NYSE:ALK) today reported a first quarter net loss of \$10.3 million, or \$0.26 per share, compared to a net loss of \$79.1 million, or \$2.36 per share, in the first quarter of 2006. The prior-year results include an impairment charge of \$131.1 million (\$81.9 million, after tax, or \$2.44 per share) resulting from the decision to retire the Company's MD-80s earlier than originally planned in order to transition to an all-Boeing 737 fleet. Excluding the impact of mark-to-market adjustments related to fuel hedge contracts and the 2006 impairment charge, the company would have reported a net loss in the first quarter of 2007 of \$15.8 million or \$0.39 per share, compared to net income of \$2.8 million or \$0.08 per share in the first quarter of 2006.

"Higher fuel costs, increased competition and a softer revenue environment in the first quarter make it imperative that we continue to drive changes to keep ticket prices affordable and attract new customers," said Bill Ayer, the company's chairman and chief executive officer.

Alaska Airline's passenger traffic in the first quarter decreased 0.3 percent on a capacity increase of 2.8 percent. Load factor declined 2.3 percentage points to 71.4 percent. Alaska's mainline operating revenue per available seat mile (ASM) increased 0.1 percent and its operating costs per ASM excluding fuel and the transition-related impairment charge in 2006 decreased 1.3 percent. Alaska's pretax loss for the quarter was \$7.5 million compared to a pretax loss of \$124.7 million in 2006. Excluding the fuel hedging adjustments and the fleet transition charge referenced above, Alaska's pretax loss was \$14.3 million for the quarter compared to pretax income of \$7.6 million in the first quarter of 2006.

Horizon Air's passenger traffic in the first quarter increased 1.1 percent on a 5.5 percent capacity increase. Load factor decreased by 2.9 percentage points to 67.8 percent. Horizon's operating revenue per available seat mile (ASM) increased 4.8 percent and its operating costs per ASM excluding fuel increased 8.0 percent. Horizon's pretax loss for the quarter was \$9.2 million, compared to a pretax loss of \$0.4 million in 2006. Excluding fuel-hedging adjustments, Horizon's pretax loss was \$11.2 million for the quarter compared to pretax loss of \$1.6 million in the first quarter of 2006.

Alaska Air Group had cash and short-term investments at March 31, 2007 of \$970 million. The company's debt-to-capital ratio, assuming aircraft operating leases are capitalized at seven times annualized rent, was 73 percent at March 31, 2007.

A summary of financial and statistical data for Alaska Airlines and Horizon Air, as well as a reconciliation of the reported non-GAAP financial measures, can be found on pages 6 through 11.

A conference call regarding the first quarter 2007 results will be simulcast via the Internet at 8:30 a.m. Pacific Time on April 26, 2007. It can be accessed through the company's website at <u>alaskaair.com</u>. For those unable to listen to the live broadcast, a replay will be available after the conclusion of the call at <u>alaskaair.com</u>.

References in this report to "Air Group," "Company," "we," "us," and "our" refer to Alaska Air Group, Inc. and its subsidiaries, unless otherwise specified. Alaska Airlines, Inc. and Horizon Air Industries, Inc. are referred to as "Alaska" and "Horizon," respectively, and together as our "airlines."

This report contains forward-looking statements that are intended to be subject to the safe harbor protection provided by Section 27A of the Securities Act of 1933, as amended, Section 21E of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. These statements relate to future events or our future financial performance and involve known and unknown risks and uncertainties that may cause our actual results or performance to be materially different from those indicated by any forward-looking statements. In some cases, you can identify forward-looking statements by terminology such as "forecast," "may," "will," "could," "should," "expect," "plan," "believe," "potential" or other similar words indicating future events or contingencies. Some of the things that could cause our actual results to differ from our expectations are: the competitive environment and other trends in our industry; changes in our operating costs including fuel, which can be volatile; our ability to meet our cost reduction goals; our inability to achieve or maintain profitability and fluctuations in our quarterly results; our significant indebtedness; the implementation of our growth strategy; the timing of the MD-80 fleet disposal, and the amounts of potential lease termination payments with lessors and sublease payments from sub lessees; compliance with our financial covenants; potential downgrades of our credit ratings and the availability of financing; the concentration of our revenue from a few key markets; general economic conditions, as well as economic conditions in the geographic regions we serve; actual or threatened terrorist attacks; global instability and potential U.S. military actions or activities; insurance costs; labor disputes; our ability to attract and retain qualified personnel; an aircraft accident or incident; liability and other claims asserted against us; operational disruptions; increases in government fees and taxes; changes in laws and regulations; our reliance on automated systems; and our reliance on third-party vendors and partners. For a discussion of these and other risk factors, see Item 1A of the Company's Annual Report on Form 10-K for the year ended December 31, 2006. All of the forward-looking statements are qualified in their entirety by reference to the risk factors discussed therein. These risk factors may not be exhaustive. We operate in a continually changing business environment, and new risk factors emerge from time to time. Management cannot predict such new risk factors, nor can it assess the impact, if any, of such new risk factors on our business or events described in any forward-looking statements. We disclaim any obligation to publicly update or revise any forwardlooking statements after the date of this press release to conform them to actual results. Over time, our actual results, performance or achievements will likely differ from the anticipated results; performance or achievements that are expressed or implied by our forward-looking statements, and such differences might be significant and materially adverse.

###

Alaska Airlines and sister carrier, Horizon Air, together serve 90 cities through an expansive network throughout Alaska, the Lower 48, Canada and Mexico. For reservations visit alaskaair.com. For more news and information, visit the Alaska Airlines/Horizon Air newsroom at http://newsroom.alaskaair.com.

ALASKA AIR GROUP, INC.

CONSOLIDATED STATEMENTS OF OPERATIONS (unaudited) (In Millions Except Per Share Amounts)

Variable incentive pay 10.5 8.5 Contracted services 38.6 36.7 Aircraft flet, including hedging gains and losses 184.9 16.5 Aircraft maintenance 58.5 61.2 Aircraft rent 43.3 46.6 Food and beverage service 11.2 11.5 Selling expenses 39.0 40.6 Depreciation and amortization 41.9 36.5 Landing fees and other rentals 54.7 49.6 Other 54.9 52.8 Fleet transition costs - Alaska — 131.1 Fleet transition costs - Horizon 3.0 — Total Operating Expenses 77.5 860.6 Operating Loss 18.1 (125.2 Nongerating Income (Expense): 18.1 11.5 Interest expense (21.0) (19.1 Interest capitalized 7.1 4.7 Other - net (0.2) (0.9) Income tax benefit (7.5) (50.3 Net Loss (17.8) (12.9 <th>(in Millions Except Per Snare Amounts)</th> <th></th> <th>Months March 31</th>	(in Millions Except Per Snare Amounts)		Months March 31
Passenger \$ 695.8 \$ 679.5 Freight and mail 2 12.2 2 1.4 Other - net 42.2 34.2 34.2 Total Operating Revenues 759.4 753.5 Operating Expenses: 237.0 223.2 Variable incentive pay 10.5 8.5 Contracted services 38.6 36.5 Aircraft fluel, including hedging gains and losses 184.9 163.1 Aircraft fluel, including hedging gains and losses 184.9 163.3 46.6 Aircraft fluel, including hedging gains and losses 184.9 163.3 46.6 Aircraft fluel, including hedging gains and losses 184.9 163.3 46.6 Aircraft fluel, including hedging gains and losses 184.9 163.3 46.6 Aircraft fluel, including hedging gains and losses 184.9 163.3 46.6 Aircraft fluel, including hedging gains and losses 38.9 40.0 16.2 16.2 16.2 16.2 16.2 16.2 16.2 16.2 16.2 16.2 17.2 18.2 18.2		2007	2006
Freight and mail 21.2 21.4 Other -net 42.4 34.3 Total Operating Revenues 75.9 735.4 Operating Expenses: 23.70 22.2 Wags and benefits 23.70 28.2 Contracted services 38.6 36.5 Aircraft fuel, including hedging gains and losses 184.9 161.2 Aircraft fuel, including hedging gains and losses 184.9 161.2 Aircraft fuel, including hedging gains and losses 184.9 161.2 Aircraft fuel, including hedging gains and losses 184.9 161.2 Aircraft fuel, including hedging gains and losses 184.9 161.2 Aircraft fuel, including hedging gains and losses 184.9 161.2 Aircraft fuel, including hedging gains and losses 184.9 161.2 Aircraft fuel, including hedging gains and losses 184.9 161.2 Aircraft fuel, including hedging gains and losses 184.9 161.2 Book and presents for the presents of the present presents of the present			
Other - net 42.4 34.5 Total Operating Expenses: 759.4 735.4 Wages and benefits 237.0 233.2 Variable incentive pay 10.5 8.5 Contracted services 38.6 36.5 Aircraft fielt, including hedging gains and losses 18.4 16.3 Aircraft maintenance 58.5 61.2 Aircraft maintenance 38.5 46.6 Food and beverage service 11.2 11.5 Selling expenses 39.0 40.0 Depreciation and amortization 41.0 30.0 Landing fees and other rentals 54.7 49.0 Other 54.9 52.8 Fleet transition costs - Alaska - 131.1 Fleet transition costs - Horizon 3.0 - Total Operating Expenses 77.5 860.6 Operating Loss 14.4 11. Interest sciponse 14.4 11. Interest sciponse 14.4 11. Interest capitalized 7.1 4.7 </td <td></td> <td>* *****</td> <td></td>		* *****	
Total Operating Expenses: 759.4 753.5 Wages and benefits 237.0 223.2 Variable incentive pay 10.5 8.5 Contracted services 38.6 36.7 Aircraft fuel, including hedging gains and losses 184.9 163.1 Aircraft fuel, including hedging gains and losses 184.9 163.1 Aircraft fuel, including hedging gains and losses 184.9 163.2 Aircraft fuel, including hedging gains and losses 184.9 163.2 Aircraft fuel, including hedging gains and losses 184.9 163.2 Aircraft fuel, including hedging gains and losses 184.9 163.2 Aircraft fuel, including hedging gains and losses 184.9 163.2 Aircraft fuel, including hedging gains and losses 11.2 11.2 Aircraft fuel, including hedging gains and losses 184.9 163.2 Aircraft fuel, including hedging gains and losses 184.9 166.2 Boling expenses 24.9 24.2 Boling expenses 39.0 49.2 Beling expenses 181.9 181.1 Bele	· ·		
Operating Expenses: Wages and benefits 237.0 233.0 233.0 237.0 233.0 230.0 8.5 6.0 8.5 6.0 36.			
Wages and benefits 237.0 223.2 Variable incentive pay 10.5 8.5 Contracted services 38.6 36.6 Aircraft fuel, including hedging gains and losses 184.9 163.1 Aircraft maintenance 58.5 61.2 Aircraft reft 43.3 46.6 Food and beverage service 11.2 11.5 Selling expenses 39.0 40.0 Depreciation and amortization 41.9 36.5 Landing fees and other rentals 54.7 49.0 Other 54.9 52.8 Fleet transition costs - Alaska - 13.1 Fleet transition costs - Horizon 3.0 - Total Operating Expenses 777.5 860.6 Operating Lose 11.4 11. Nonoperating Income (Expense): 11.4 11. Interest capitalized 71. 4.7 Other -net 0.2 0.5 Loss before income tax 17.8 1(2.9 Income tax benefit 7.5 50.2<	Total Operating Revenues	<u>759.4</u>	735.4
Variable incentive pay 10.5 8.5 Contracted services 38.6 36.7 Aircraft per file, including hedging gains and losses 184.9 163.1 Aircraft maintenance 58.5 61.2 Aircraft frent 43.3 46.6 Food and beverage service 11.2 11.5 Selling expenses 39.0 40.0 Depreciation and amortization 41.9 36.9 Landing fees and other rentals 54.7 49.0 Other 54.9 52.8 Fleet transition costs - Alaska — 131.1 Fleet transition costs - Horizon 3.0 — Total Operating Expenses 77.5 860.6 Operating Loss 18.1 (125.2 Nonoperating Income (Expense): 18.1 11.1 Interest capitalized 7.1 4.7 Other - net 60.2 10.0 10.0 Other - net 60.2 10.0 10.0 Income tax benefit 7.5 50.2 Net Loss			
Contracted services 38.6 36.7 Aircraft fitel, including hedging gains and losses 184.9 163.1 Aircraft fitel 43.3 46.6 Aircraft rent 43.3 46.6 Food and beverage service 11.2 11.5 Selling expenses 39.0 40.0 Depreciation and amortization 41.9 36.5 Landing fees and other rentals 54.7 49.0 Other 54.9 52.8 Fleet transition costs - Alaska — 131.1 Fleet transition costs - Horizon 3.0 — Total Operating Expenses 777.5 860.6 Operating Lose (18.1) (125.2 Nonoperating Income (Expense): 11.4 11.1 Interest income 14.4 11.1 Interest capitalized (21.0) (19.1 Other-net (0.2) (0.5 Ches before income tax (17.8) (129.4 Income tax benefit (7.5) 5(3.0) Net Loss \$(10.3) \$(7.			223.2
Aircraft fuel, including hedging gains and losses 184.9 163.1 Aircraft maintenance 58.5 61.2 Aircraft rent 43.3 46.6 Food and beverage service 11.2 11.5 Selling expenses 39.0 40.0 Depreciation and amortization 41.9 36.5 Landing fees and other rentals 54.7 49.0 Other 54.9 52.8 Fleet transition costs - Alaska - 13.1 Fleet transition costs - Horizon 3.0 - Total Operating Expenses 777.5 860.0 Operating Loss (18.1) (125.2 Nonoperating Income (Expense): 14.4 11.1 Interest acquitalized 7.1 4.7 Other - net (0.2) (0.5 Other - net (0.2) (0.5 Income tax benefit (7.5) (50.3 Net Loss \$ (1.3) \$ (7.5) Shares Used for Computation: \$ (0.2) \$ (0.2)			8.5
Aircraft maintenance 58.5 61.2 Aircraft rent 43.3 46.6 Food and beverage service 11.2 11.5 Selling expenses 39.0 40.0 Depreciation and amortization 41.9 36.5 Landing fees and other rentals 54.9 52.8 Other 54.9 52.8 Fleet transition costs - Alaska - 131.1 Fleet transition costs - Horizon 3.0 - Total Operating Expenses 77.5 860.6 Operating Loss (18.1) (12.5 Nonoperating Income (Expense): 14.4 11.1 Interest acpense (21.0) (19.1 Interest sepense (21.0) (19.1 Interest septalized 7.1 4.7 Other - net (0.2) (0.5 Loss before income tax (17.8) (12.94 Income tax benefit 7.5 50.3 Net Loss \$ (10.3) \$ (7.5) 50.3 Shares Used for Computation: \$ (2.36) \$ (2.36)			36.7
Aircraft rent 43.3 46.6 Food and beverage service 11.2 11.5 Selling expenses 39.0 40.0 Depreciation and anortization 41.9 36.9 Landing fees and other rentals 54.7 49.0 Other 54.9 52.8 Fleet transition costs - Alaska - 131.1 Fleet transition costs - Horizon 3.0 - Total Operating Expenses 777.5 860.6 Operating Loss (18.1) (125.2 Nonperating Income (Expense): 14.4 11.1 Interest income 14.4 11.1 Interest expense (21.0) (19.1 Other - net 0.2 0.9 Other - net 0.0.3 4.2 Loss before income tax (7.5) 650.3 Net Loss \$ (10.3) \$ (79.1) Basic and Diluted Loss Per Share \$ (0.2) \$ (0.2) Shares Used for Computation: \$ (0.2) \$ (0.2)			
Food and beverage service 11.2 11.5 Selling expenses 39.0 40.0 Depreciation and amortization 41.9 36.5 Landing fees and other rentals 54.7 49.0 Other 54.9 52.8 Fleet transition costs - Alaska — 131.1 Fleet transition costs - Horizon 3.0 — Total Operating Expenses 777.5 860.6 Operating Loss (18.1) (125.2 Nonoperating Income (Expense): 14.4 11.1 Interest income 14.4 11.1 Interest expense (21.0) (19.1 Interest capitalized 7.1 4.7 Other - net 0.2 0.5 Loss before income tax (17.8) (12.9 Income tax benefit (7.5) 50.3 Net Loss \$ (10.3) \$ (7.5) Basic and Diluted Loss Per Share \$ (0.2) \$ (0.2) Shares Used for Computation: \$ (0.2) \$ (0.2)			
Selling expenses 39.0 40.0 Depreciation and amortization 41.9 36.5 Landing fees and other rentals 54.7 49.0 Other 54.9 52.8 Fleet transition costs - Alaska — 13.1. Fleet transition costs - Horizon 3.0 — Total Operating Expenses 77.5 860.6 Operating Loss (18.1) (125.2 Nonoperating Income (Expense): 14.4 11.1 Interest expense (21.0) (19.1 Interest expense (21.0) (19.1 Interest capitalized 7.1 4.7 Other 0.2 0.0.5 Loss before income tax (17.8) (19.2) Income tax benefit (7.5) (50.3) Net Loss \$ (10.3) \$ (79.1) Basic and Diluted Loss Per Share \$ (0.26) \$ (2.36) Shares Used for Computation: ** ***			
Depreciation and amortization 41.9 36.5 Landing fees and other rentals 54.7 49.0 Other 54.9 52.8 Fleet transition costs - Alaska — 131.1 Fleet transition costs - Horizon 3.0 — Total Operating Expenses 77.7.5 860.6 Operating Loss (18.1) (125.2 Nonoperating Income (Expense): 14.4 11.1 Interest income 14.4 11.1 Interest expense (21.0) (19.1 Other - net (0.2) (0.5 Other - net (0.2) (0.5 Loss before income tax (17.8) (129.4 Income tax benefit (7.5) (50.3 Net Loss \$ (10.3) \$ (79.1) Basic and Diluted Loss Per Share \$ (0.26) \$ (2.36) Shares Used for Computation: \$ (0.26) \$ (2.36)			
Landing fees and other rentals 54.7 49.0 Other 54.9 52.8 Fleet transition costs - Alaska — 131.1 Fleet transition costs - Horizon 3.0 — Total Operating Expenses 777.5 860.6 Operating Loss (18.1) (125.2 Nonoperating Income (Expense): 14.4 11.1 Interest come 14.4 11.1 Interest capitalized 7.1 4.7 Other - net 0.2 0.5 Loss before income tax (17.8) (129.4 Income tax benefit 7.5 (50.3 Net Loss \$ (10.3) \$ (79.1) Basic and Diluted Loss Per Share \$ (0.26) \$ (2.36) Shares Used for Computation:			
Other 54.9 52.8 Fleet transition costs - Alaska — 131.1 Fleet transition costs - Horizon 3.0 — Total Operating Expenses 777.5 860.6 Operating Loss (18.1) (125.2 Nonoperating Income (Expense): 14.4 11.1 Interest income 14.4 11.1 Interest capitalized 7.1 4.7 Other - net 0.2 0.5 Loss before income tax (17.8) (129.4 Income tax benefit 7.5 (50.3 Net Loss \$ (10.3) \$ (79.1) Basic and Diluted Loss Per Share \$ (0.26) \$ (2.36) Shares Used for Computation: \$ (1.3) \$ (2.36)			
Fleet transition costs - Alaska — 13.1. Fleet transition costs - Horizon 3.0 — Total Operating Expenses 777.5 860.6 Operating Loss (18.1) (125.2 Nonoperating Income (Expense): — 14.4 11.1 Interest expense (21.0) (19.1 Interest capitalized 7.1 4.7 Other - net 0.2 0.5 Loss before income tax (17.8) (129.4 Income tax benefit (7.5) (50.3) Net Loss \$ (10.3) \$ (79.1) Basic and Diluted Loss Per Share \$ (0.26) \$ (2.36) Shares Used for Computation: \$ (0.26) \$ (0.26)			
Fleet transition costs - Horizon 3.0 - Total Operating Expenses 777.5 860.6 Operating Loss (18.1) (125.2 Nonoperating Income (Expense): Total Operating Income (Expense): 14.4 11.1 Interest income (21.0) (19.1 Interest capitalized (0.2) (0.5) Other - net (0.2) (0.5) Loss before income tax (17.8) (129.4) Income tax benefit (7.5) (50.3) Net Loss \$ (10.3) \$ (79.1) Basic and Diluted Loss Per Share \$ (0.26) \$ (2.36) Shares Used for Computation:			
Total Operating Expenses 777.5 860.6 Operating Loss (18.1) (125.2) Nonoperating Income (Expense): 80.0 14.4 11.1 Interest income 14.4 11.1			
Operating Loss (18.1) (125.2) Nonoperating Income (Expense): Interest income 14.4 11.1 Interest expense (21.0) (19.1) Interest capitalized 7.1 4.7 Other - net (0.2) (0.5) Loss before income tax (17.8) (129.4) Income tax benefit (7.5) (50.3) Net Loss \$ (10.3) \$ (79.1) Basic and Diluted Loss Per Share \$ (0.26) \$ (2.36) Shares Used for Computation:			
Nonoperating Income (Expense): Interest income 14.4 11.1 Interest expense (21.0) (19.1 Interest capitalized 7.1 4.7 Other - net 0.2 0.5 Loss before income tax (17.8) (129.4 Income tax benefit (7.5) (50.3 Net Loss \$ (10.3) \$ (79.1) Basic and Diluted Loss Per Share \$ (0.26) \$ (2.36) Shares Used for Computation:			
Interest income 14.4 11.1 Interest expense (21.0) (19.1 Interest capitalized 7.1 4.7 Other - net 0.2 0.5 Loss before income tax (17.8) (129.4 Income tax benefit (7.5) (50.3 Net Loss \$ (10.3) \$ (79.1) Basic and Diluted Loss Per Share \$ (0.26) \$ (2.36) Shares Used for Computation:		<u>(18.1)</u>	(125.2)
Interest expense (21.0) (19.1) Interest capitalized 7.1 4.7 Other - net (0.2) (0.5) Loss before income tax (17.8) (129.4) Income tax benefit (7.5) (50.3) Net Loss \$ (10.3) \$ (79.1) Basic and Diluted Loss Per Share \$ (0.26) \$ (2.36) Shares Used for Computation:			
Interest capitalized 7.1 4.7 Other - net 0.2 0.5 Loss before income tax (17.8) (129.4 Income tax benefit (7.5) (50.3 Net Loss \$ (10.3) \$ (79.1) Basic and Diluted Loss Per Share \$ (0.26) \$ (2.36) Shares Used for Computation:			11.1
Other - net (0.2) (0.5) Loss before income tax (17.8) (129.4) Income tax benefit (7.5) (50.3) Net Loss \$ (10.3) \$ (79.1) Basic and Diluted Loss Per Share \$ (0.26) \$ (2.36) Shares Used for Computation: \$ (2.36)	*	` ′	(19.1)
Loss before income tax (17.8) (129.4) Income tax benefit (7.5) (50.3) Net Loss \$ (10.3) \$ (79.1) Basic and Diluted Loss Per Share \$ (0.26) \$ (2.36) Shares Used for Computation:			4.7
Loss before income tax (17.8) (129.4) Income tax benefit (7.5) (50.3) Net Loss \$ (10.3) \$ (79.1) Basic and Diluted Loss Per Share \$ (0.26) \$ (2.36) Shares Used for Computation:	Other - net		
Income tax benefit (7.5) (50.3) Net Loss \$ (10.3) \$ (79.1) Basic and Diluted Loss Per Share \$ (0.26) \$ (2.36) Shares Used for Computation: \$ (2.36)		0.3	(4.2)
Net Loss \$ (10.3) \$ (79.1) Basic and Diluted Loss Per Share \$ (0.26) \$ (2.36) Shares Used for Computation:	Loss before income tax	(17.8)	(129.4)
Basic and Diluted Loss Per Share Shares Used for Computation: \$ (0.26) \$ (2.36)	Income tax benefit	(7.5)	(50.3)
Shares Used for Computation:	Net Loss	<u>\$ (10.3)</u>	\$ (79.1)
·	Basic and Diluted Loss Per Share	<u>\$ (0.26)</u>	\$ (2.36)
Basic and Diluted 40.365 33.464	Shares Used for Computation:		
	Basic and Diluted	40.365	33.464

Alaska Air Group, Inc.

CONDENSED CONSOLIDATED BALANCE SHEETS (unaudited)

(In Millions)	March 31, 2007	December 31, 2006
Cash and marketable securities	\$ 970	\$ 1,014
Total current assets	\$ 1,538	\$ 1,572
Property and equipment-net	2,571	2,359
Other assets	178	146
Total assets	\$ 4,287	\$ 4,077
Current liabilities	\$ 1,324	\$ 1,236
Long-term debt	1,171	1,032
Other liabilities and credits	908	923
Shareholders' equity	884	886
Total liabilities and shareholders' equity	\$ 4,287	\$ 4,077

Alaska Airlines Financial and Statistical Data

Pamein P		Qua	Quarter Ended March 31		
Operating Nevenues S545,9 \$536,8 1.7 Passengere revenue - Regional flying \$73,3 4.4 NM Teight and mail \$20,7 2.0 1.0 Other - net \$35,9 28.3 2.0 Total Operating Revenues \$35,9 28.3 2.0 Operating Expenses \$37,0 6.4 20.3 Wariable incertify Pay \$7,7 6.6 20.4 28.0 5.0 Contracted services \$29,4 28.0 5.0 6.0 2.0 </th <th>Financial Data (in millions)</th> <th>2007</th> <th>2006</th> <th>% Change</th>	Financial Data (in millions)	2007	2006	% Change	
Passinger revenue — Mainline \$54,59 \$53,68 1.7 Passinger gervenue — Regional flying 37,3 4.4 NM Driat Departing Revenues 35,0 28,3 26,9 Other — net 35,0 28,3 26,9 Operating Expenses ************************************					
Passenger revenue Regional flying freight and mail 20,7 20,5 1.0 The Topich and mail 20,7 20,5 1.0 The Tobal Operating Revenues 659,8 500,0 The Tobal Operating Revenues 71,7 76,4 Wages and benefits 71,7 75,7 Water and the top t		\$545.9	\$ 536.8	1.7	
Peright and mail					
Other-net 3.50 28.3 29.0 Total Operating Evenues 3.70 1.80 Operating Expenses: 87.7 6.6 20.0 Wages and benefits 87.7 6.6 20.0 2					
Total Operating Expenses 590.0 11.8 Operating Expenses 187.3 7.7 6.6 Variable incentive pay 7.7 6.6 2.0 Contracted services 29.4 2.8.0 5.0 Regional flying costs 157.6 142.0 11.0 Aircraft fine, Including hedging gains and losses 157.6 142.0 11.0 Aircraft fine, Including hedging gains and losses 157.6 142.0 11.0 Aircraft fine, Including hedging gains and losses 157.6 142.0 11.0 Aircraft fine, Including hedging gains and losses 157.6 142.0 11.0 Aircraft fine, Including hedging gains and losses 157.6 142.0 11.0 Aircraft fine, Including hedging gains and losses 15.0 12.0 11.0 11.0 11.0 11.0 11.0 11.0 11.0 11.0 11.0 11.0 11.0 11.0 11.0 11.0 11.0 11.0 12.0 12.0 12.0 12.0 12.0 12.0 12.0 12.0 12.0	E .				
Operating Expenses: 187.3 175.7 6.6 Variable incentive pay 7.7 6.4 20.3 Contracted services 29.4 2.8 5.0 Regional Hying costs 67.4 3.9 NM Aircraft mich including hedging gains and losses 157.6 14.2 11.0 Aircraft frent 26.3 29.3 (10.2) Food and beverage service 10.6 10.8 (19.8) Selling expenses 31.6 33.2 (4.8) Depreciation and amortization 35.4 32.2 9.9 Landing fees and other rentals 41.8 38.4 8.9 Other 39.8 39.0 2.1 Fleet transition 66.9 71.13 NM Total Operating Expenses 66.92 71.43 6.3 Operating Los 20.4 (15.9 11.8 Interest capitalized 6.3 4.3 10.1 Other — net 0.1 0.0 1.0 1.0 1.0 1.0 1.0 <td></td> <td></td> <td></td> <td></td>					
Wages and benefits 1873 17.5 6.6 Variable incentive pay 7.7 6.4 20.3 Contracted services 29.4 28.0 5.0 Regional flying costs 67.4 3.9 NM Airrenft finel, including hedging gains and losses 157.6 142.0 11.0 Airrenft maintenance 34.3 44.3 22.3 Grod and beverage service 10.6 10.8 11.9 Solling expenses 31.6 33.2 4.9 Depreciation and amortization 35.4 32.2 9.9 Selling expenses 31.6 33.2 2.9 Other 39.8 39.0 2.1 Itelest transition — 13.1 NM Total Operating Expenses 66.9 71.3 0.6 Operating Loss 66.9 71.2 0.5 Interest expense 62.0 1.0 1.0 Interest expense 62.0 1.0 1.0 Interest expense 6.2 1.2	1 0		270.0	11.0	
Variable incentive pay 27. 6.4 29.3 20.5 50. <td></td> <td>197.3</td> <td>175.7</td> <td>6.6</td>		197.3	175.7	6.6	
Contracted services 294 28.0 5.0 Regional Pling costs 67.4 3.9 NM Aircraft fuel, including hedging gains and losses 157.6 142.0 11.0 Aircraft maintenance 34.3 44.3 22.0 Aircraft maintenance 36.3 24.3 (10.5 Food and beverage service 31.6 33.2 (4.8) Solling expenses 31.6 33.2 (4.8) Depreciation and amorization 35.4 32.2 9.9 Landing fees and other rentals 41.8 38.4 8.9 Other 39.8 39.0 2.1 Fleet transition 131.1 NM Total Operating Expenses 66.92 71.3 66.3 Operating Loss 6.69.2 71.3 7.8 Interest capense 15.9 11.8 Interest capense 15.9 11.8 Interest capense 15.0 1.8 Interest capense 15.0 1.5 1.8	· · ·				
Regional flying costs 67.4 3.9 NM Aircraft flich, including hedging gains and losses 157.6 14.2 11.0 Aircraft ment 26.3 29.3 10.2 Food and beverage service 10.6 10.8 10.9 Selling expenses 31.6 33.2 4.8 Depreciation and amorization 35.4 32.2 9.9 Landing fees and other rentals 41.8 38.4 8.9 Other 39.8 30.9 2.1 Fleet transition 669.2 71.3 NM Total Operating Expenses 669.2 71.3 NM Operating Los 669.2 71.3 NM Interest expenses (20.4) (15.8) Interest expenses expenses (20.4) (15.8) Interest expenses expenses (20.4) (15.8) Interest expenses expenses (20.4)	1 2				
Aircraft finel, including bedging gains and losses 157.6 142.0 11.0 Aircraft maintenance 34.3 44.3 22.6 Aircraft rent 26.3 29.3 10.0 Food and beverage service 10.6 10.8 11.9 Elling expenses 31.6 33.2 4.8 Depreciation and amortization 35.4 32.2 9.9 Calling including and amortization 35.4 32.2 9.9 Calling including and amortization 35.4 32.2 9.9 Calling including and amortization 38.8 39.0 2.1 Elect transition -					
Airenaf maintenance 34,3					
Aircaff rett					
Food and beverage service 10.6 10.8 (1.7) Selling expenses 31.6 33.2 (4.8) Depreciation and amortization 35.4 32.2 9.9 Landing fees and other rentals 41.8 38.4 8.9 Other 39.8 39.0 2.1 Fleet transition 66.2 714.3 (6.3) Operating Loss (6.9) 714.3 (8.3) Interest cayense (20.4) (15.8) 1.1 Interest expense (20.4) (15.8) 1.1 Interest cayense (20.4) (15.9) 1.0 Interest cayense (20.4) (20.2)<					
Selling expenses 31.6 33.2 (4.8) Depreciation and amortization 35.4 32.2 9.9 Landing fees and other rentals 41.8 38.4 8.9 Other 39.8 39.0 2.1 Fleet transition — 131.1 NM Total Operating Expenses 669.2 71.3 (6.3) Operating Loss (29.4) (124.3) NM Interest stropense (20.4) (15.8) Interest expense Interest capitalized 6.3 4.3 Contract and transitions 1.0 Contrac				/	
Depreciation and amortization 35.4 32.2 9.9 Landing fees and other rentals 41.8 38.4 8.9 Other 39.8 39.0 2.1 Fleet transition 5.0 13.1 NM Total Operating Expenses 66.92 71.3 6.63 Operating Los 15.9 11.8 1.8 Interest expense (20.4) (15.8) 1.8 Interest expense 6.3 4.3 4.3 Interest capitalized 6.3 4.3 4.3 Other—net 6.1 0.0 1.2 0.0 Loss Before Income Tax 8.75.5 \$(2.4) 1.5 NM Maintine Operating Statistes 8.8 8.9 1.1 NM Revenue passengers (8000) 3.862 3.905 1.1 NM Revenue passengers (8000) 4.066 4.08 0.3 ASM 0.2 2.0 ASM (50.00) 4.06 4.08 0.3 ASM 0.2 2.0 ASM (50.00) 0.3	e e e e e e e e e e e e e e e e e e e			()	
Landing fees and other rentals 41.8 38.4 8.9 Other 39.8 39.0 2.1 Fleet transition	8 1			/	
Other 39.8 39.0 2.1 Fleet transition — 13.1 NM Total Operating Expenses 66.9 71.43 6.03 Operating Loss (9.4) (12.43) NM Interest income 15.9 11.8 Interest expense 6.3 4.4 4.4	•				
Fleet transition — 13.1. NM Total Operating Expenses 669.2. 71.4.3. 66.3 Operating Loss 19.4. (124.3.) NM Interest income 18.9. 11.8. Interest capitale 6.3. 4.3. Other—net 6.3. 4.3. Cher — to 1.0. (0.7) Loss Before Income Tax 8.7. (20.4) NM Mainline Operating Statistics 8.2. 8.2. NM Revenue passengers (000) 3,862 3,905 (1.1) Revenue passengers (000) 4,966 4,08 (0.3) SASM (000,000) 5,64 5,53 2.8 Passenger load factor 71.4% 73.7% (2.3) tes Yield per passenger mile 13.43 13.16 2.0 Operating revenue per ASM 10.58 10.57 12.83 (17.6) Operating expense per ASM (a) 10.57 12.83 (17.6) (1.3) Operating expense per ASM excluding fuel and fleet transition costs (a)	e e e e e e e e e e e e e e e e e e e				
Total Operating Expenses 669.2 714.3 (6.3) Operating Loss 9.4 (124.3) NM Interest stroome 15.9 11.8 Interest stepense (20.4) (15.8) Interest capitalized 6.3 4.3 Other—net 0.1 (0.7) Loss Before Income Tax 87.5 \$(12.4) NM Maniline Operating Statistics 8.62 3.905 (1.1) RPMS (000,000) 3,862 3.905 (1.1) RPMS (000,000) 4,866 4,808 (0.3) ASMS (000,000) 5,694 5,539 2.8 Resenger load factor 71.4% 73.7% (2.3) Yield per passenger mile 10.58 10.57¢ 0.1 Operating expenue per ASM 10.58¢ 10.57¢ 0.1 Passenger revenue per ASM 9.59¢ 9.69¢ (1.1) Operating expense per ASM excluding fuel and fleet transition costs (a) 7.80¢ 7.90¢ (1.3) GAPA fluic Lost per gallon (a) \$1.6 1.1 <td></td> <td></td> <td></td> <td></td>					
Operating Loss (9.4) (1243) NM Interest income 15.9 11.8 Interest expense (20.4) (15.8) Interest capitalized 6.3 4.3 Other – net 1.1 (0.7) Loss Before Income Tax \$(7.5) \$(1.0) Mainline Operating Statisties \$(7.5) \$(1.1) Revenue passengers (000) 3,862 3,905 (1.1) RPMs (000,000) 4,066 4,080 (0.3) ASMS (000,000) 5,694 5,539 2.8 Passenger load factor 71.4% 73.7% (2.3)tes Yield per passenger mile 13.43¢ 13.16¢ 2.0 Operating revenue per ASM 10.55¢ 10.57¢ 0.1 Passenger revenue per ASM 9.59¢ (1.1) Operating expenses per ASM (ac) 10.55¢ 12.3¢ 17.6 Operating expense per ASM excluding fuel and fleet transition costs (a) 7.80¢ 7.90¢ (1.3) GAAP finel cost per gallon (a) 5.187 5.167 16.8					
Interest income 15.9 11.8 Interest expense (20.4) (15.8) Interest capitalized (6.3 4				` /	
Interest expense (20.4) (15.8) Interest capitalized 6.3 4.3 Cherrnet 0.1 0.07 Loss Before Income Tax 3(7.5) 3(1.2) NM Mainline Operating Statistics: Revenue passengers (000) 3,862 3,905 (1.1) RPMs (000,000) 4,066 4,080 (0.3) ASMs (000,000) 5,694 5,539 2.8 Passenger load factor 71.4% 73.7% (2.3)pts Yield per passenger mile 13,434 13.16¢ 2.0 Operating revenue per ASM 10.58¢ 10.57¢ 0.1 Passenger revenue per ASM 9.59¢ 9.69¢ (1.1) Operating expenses per ASM excluding fuel and fleet transition costs (a) 10.57¢ 12.83¢ (17.6) Operating expense per ASM excluding fuel and fleet transition costs (a) 7.80¢ 7.90¢ (1.3) GAP fuel cost per gallon (a) \$ 1.87 1.68 11.4 Economic fuel cost per gallon (a) \$ 1.87 1.68 11.4 Eucl gal				NM	
Interest capitalized					
Other net 0.1 (0.7) Loss Before Income Tax 8(7.5) \$(1.2) NM Mainine Operating Statistics: Evenue passengers (000) 3,862 3,905 (1.1) RPMs (000,000) 4,066 4,080 (0.3) ASMs (000,000) 5,694 5,539 2.8 Passenger load factor 71.4% 73.7% (2.3)pts Yield per passenger mile 13.43¢ 13.16¢ 2.0 Operating revenue per ASM 10.58¢ 10.57¢ 0.1 Passenger revenue per ASM (a) 10.58¢ 10.57¢ 0.1 Operating expenses per ASM excluding fuel and fleet transition costs (a) 7.80¢ 7.90¢ (1.3) GAAP fuel cost per gallon (a) \$1.87 \$1.68 11.4 Operating expenses per ASM excluding fuel and fleet transition costs (a) \$1.87 \$1.68 11.4 GAAP fuel cost per gallon (a) \$1.87 \$1.68 11.4 Economic fuel cost per gallon (a) \$1.87 \$1.68 11.4 Fuel gallons (000,000) \$4.2 \$8.5	1	. ,	(/		
1.9 (0.4)	1				
Loss Before Income Tax \$(7.5) \$(1.24.7) NM Mainline Operating Statistics: Tevenue passengers (000) 3,862 3,905 (1.1) RPMs (000,000) 4,066 4,080 (0.3) ASMs (000,000) 5,694 5,539 2.8 Passenger load factor 71.4% 73.7% (2.3) pts Yield per passenger mile 13.43¢ 13.16¢ 2.0 Operating revenue per ASM 10.58¢ 10.57¢ 0.1 Passenger revenue per ASM 10.57¢ 12.83¢ (17.6) Operating expenses per ASM excluding fuel and fleet transition costs (a) 7.80¢ 7.90¢ (1.3) Operating expense per ASM excluding fuel and fleet transition costs (a) \$1.87 \$1.68 11.4 Economic fuel cost per gallon (a) \$1.87 \$1.68 11.4 Economic fuel cost per gallon (a) \$1.95 \$1.67 16.8 Fuel gallons (000,000) 84.2 84.5 (0.4) Average number of full-time equivalent employees 9,542 8,98 6.2 Average aircraft stage length (miles)	Other – net				
Mainline Operating Statistics: Revenue passengers (000) 3,862 3,905 (1.1) RPMs (000,000) 4,066 4,080 (0.3) ASMs (000,000) 5,694 5,539 2.8 Passenger load factor 71.4% 73.7% (2.3)pts Yield per passenger mile 13.43¢ 13.16¢ 2.0 Operating revenue per ASM 10.58¢ 10.57¢ 0.1 Passenger revenue per ASM 9.59¢ 9.69¢ (1.1) Operating expenses per ASM (a) 10.57¢ 12.83¢ (17.6) Operating expense per ASM excluding fuel and fleet transition costs (a) 7.80¢ 7.90¢ (1.3) GAAP fuel cost per gallon (a) \$1.87 \$1.68 11.4 Economic fuel cost per gallon (a) \$1.95 \$1.67 16.8 Fuel gallons (000,000) 84.2 84.5 (0.4) Average number of full-time equivalent employees 9,542 8,988 6.2 Aircraft utilization (blk hrs/day) 10.8 11.0 (1.8) Average aircraft stage length (miles) 917 921 (0.4) Operating fleet at period			(0.4)		
Revenue passengers (000) 3,862 3,905 (1.1) RPMs (000,000) 4,066 4,080 (0.3) ASMs (000,000) 5,694 5,539 2.8 Passenger load factor 71.4% 73.7% (2.3)pts Vield per passenger mile 13.43¢ 13.16¢ 2.0 Operating revenue per ASM 10.58¢ 10.57¢ 0.1 Passenger revenue per ASM 9.59¢ 9.69¢ (1.1) Operating expenses per ASM (a) 10.57¢ 12.83¢ (1.6) Operating expense per ASM excluding fuel and fleet transition costs (a) 7.80¢ 7.90¢ (1.3) GAAP fuel cost per gallon (a) \$1.87 \$1.68 11.4 Economic fuel cost per gallon (a) \$1.95 1.67 16.8 Fuel gallons (000,000) 84.2 84.5 10.4 Average number of full-time equivalent employees 9,542 8,988 6.2 Aircraft utilization (blk hrs/day) 10.8 11.0 (1.8) Average aircraft stage length (miles) 917 921 (0.4) Operating expenses (000) 578 13 NM	Loss Before Income Tax	\$(7.5)	<u>\$(124.7)</u>	NM	
RPMs (000,000) 4,066 4,080 (0.3) ASMs (000,000) 5,694 5,539 2.8 Passenger load factor 71.4% 73.7% (2.3)pts Yield per passenger mile 13.43¢ 13.16¢ 2.0 Operating revenue per ASM 10.58¢ 10.57¢ 0.1 Passenger revenue per ASM 9,59¢ 9.69¢ (1.1) Operating expenses per ASM (a) 10.57¢ 12.83¢ (17.6) Operating expense per ASM excluding fuel and fleet transition costs (a) 7.80¢ 7.90¢ (1.3) GAAP fuel cost per gallon (a) \$1.87 \$1.68 11.4 Economic fuel cost per gallon (a) \$1.95 \$1.67 16.8 Fuel gallons (000,000) 84.2 84.5 (0.4) Average number of full-time equivalent employees 9,542 8,988 6.2 Aircraft utilization (blk hrs/day) 10.8 11.0 (1.8) Average aircraft stage length (miles) 917 921 (0.4) Operating fleet at period-end 114 113 1 a/c Revenue passengers (000) 578 13 NM <t< td=""><td>Mainline Operating Statistics:</td><td></td><td></td><td></td></t<>	Mainline Operating Statistics:				
ASMS (000,000) 5,694 5,539 2.8 Passenger load factor 71.4% 73.7% (2.3)pts Yield per passenger mile 13.43¢ 13.16¢ 2.0 Operating revenue per ASM 10.58¢ 10.57¢ 0.1 Passenger revenue per ASM 9.59¢ 9.69¢ (1.1) Operating expenses per ASM (a) 10.57¢ 12.83¢ (17.6) Operating expense per ASM excluding fuel and fleet transition costs (a) 7.80¢ 7.90¢ (1.3) GAAP fuel cost per gallon (a) \$1.87 \$1.68 \$1.4 Economic fuel cost per gallon (a) \$1.95 \$1.67 16.8 Fuel gallons (000,000) 84.2 84.5 (0.4) Average number of full-time equivalent employees 9,542 8,988 6.2 Aircraft utilization (blk hrs/day) 10.8 11.0 (1.8) Average aircraft stage length (miles) 917 92.1 (0.4) Operating fleet at period-end 114 113 1a/c Regional Operating Statistics: 2578 13 NM RPMs (000,000) 220 11 NM <td>Revenue passengers (000)</td> <td>3,862</td> <td>3,905</td> <td>(1.1)</td>	Revenue passengers (000)	3,862	3,905	(1.1)	
ASMs (000,000) 5,694 5,539 2.8 Passenger load factor 71.4% 73.7% (2.3)pts Yield per passenger mile 13.43¢ 13.16¢ 2.0 Operating revenue per ASM 10.58¢ 10.57¢ 0.1 Passenger revenue per ASM 9.59¢ 9.69¢ (1.1) Passenger revenue per ASM (a) 10.57¢ 12.83¢ (17.6) Operating expenses per ASM excluding fuel and fleet transition costs (a) 7.80¢ 7.90¢ (1.3) GAAP fuel cost per gallon (a) \$1.87 \$1.68 11.4 Economic fuel cost per gallon (a) \$1.95 \$1.67 16.8 Fuel gallons (000,000) 84.2 84.5 (0.4) Average number of full-time equivalent employees 9,542 8,988 6.2 Aircraft utilization (blk hrs/day) 10.8 11.0 (1.8) Average aircraft stage length (miles) 917 921 (0.4) Operating fleet at period-end 114 113 1 a/c Regional Operating Statistics: 2 13 NM RPMs (000,000) 220 11 NM	RPMs (000,000)	4,066	4,080	(0.3)	
Yield per passenger mile 13.43¢ 13.16¢ 2.0 Operating revenue per ASM 10.58¢ 10.57¢ 0.1 Passenger revenue per ASM 9.59¢ 9.69¢ (1.1) Operating expenses per ASM (a) 10.57¢ 12.83¢ (17.6) Operating expense per ASM excluding fuel and fleet transition costs (a) 7.80¢ 7.90¢ (1.3) GAAP fuel cost per gallon (a) 1.87 1.68 11.4 Economic fuel cost per gallon (a) 1.95 \$1.67 16.8 Fuel gallons (000,000) 84.2 84.5 (0.4) Average number of full-time equivalent employees 9,542 8,988 6.2 Aircraft utilization (blk hrs/day) 10.8 11.0 (1.8) Average aircraft stage length (miles) 917 921 (0.4) Operating fleet at period-end 114 113 1 a/c Regional Operating Statistics: 258 13 NM RPMs (000,000) 578 13 NM RPMs (000,000) 20 11 NM	ASMs (000,000)	5,694	5,539	2.8	
Operating revenue per ASM 10.58¢ 10.57¢ 0.1 Passenger revenue per ASM 9.59¢ 9.69¢ (1.1) Operating expenses per ASM (a) 10.57¢ 12.83¢ (17.6) Operating expense per ASM excluding fuel and fleet transition costs (a) 7.80¢ 7.90¢ (1.3) GAAP fuel cost per gallon (a) \$ 1.87 \$ 1.68 11.4 Economic fuel cost per gallon (a) \$ 1.95 \$ 1.67 16.8 Fuel gallons (000,000) 84.2 84.5 (0.4) Average number of full-time equivalent employees 9,542 8,988 6.2 Aircraft utilization (blk hrs/day) 10.8 11.0 (1.8) Average aircraft stage length (miles) 917 921 (0.4) Operating fleet at period-end 114 113 1 a/c Regional Operating Statistics: 878 13 NM RPMs (000,000) 578 13 NM RPMs (000,000) 11 NM	Passenger load factor	71.4%	73.7%	(2.3)pts	
Passenger revenue per ASM 9.59¢ 9.69¢ (1.1) Operating expenses per ASM (a) 10.57¢ 12.83¢ (17.6) Operating expense per ASM excluding fuel and fleet transition costs (a) 7.80¢ 7.90¢ (1.3) GAAP fuel cost per gallon (a) \$ 1.87 \$ 1.68 11.4 Economic fuel cost per gallon (a) \$ 1.95 \$ 1.67 16.8 Fuel gallons (000,000) 84.2 84.5 (0.4) Average number of full-time equivalent employees 9,542 8,988 6.2 Aircraft utilization (blk hrs/day) 10.8 11.0 (1.8) Average aircraft stage length (miles) 917 921 (0.4) Operating fleet at period-end 114 113 1 a/c Regional Operating Statistics: 8 13 NM RPMs (000,000) 578 13 NM RPMs (000,000) 220 11 NM	Yield per passenger mile	13.43¢	13.16¢	2.0	
Operating expenses per ASM (a) 10.57¢ 12.83¢ (17.6) Operating expense per ASM excluding fuel and fleet transition costs (a) 7.80¢ 7.90¢ (1.3) GAAP fuel cost per gallon (a) \$1.87 \$1.68 11.4 Economic fuel cost per gallon (a) \$1.95 \$1.67 16.8 Fuel gallons (000,000) 84.2 84.5 (0.4) Average number of full-time equivalent employees 9,542 8,988 6.2 Aircraft utilization (blk hrs/day) 10.8 11.0 (1.8) Average aircraft stage length (miles) 917 921 (0.4) Operating fleet at period-end 114 113 1 a/c Regional Operating Statistics: 8 13 NM RPMs (000,000) 220 11 NM	Operating revenue per ASM	10.58¢	10.57¢	0.1	
Operating expense per ASM excluding fuel and fleet transition costs (a) 7.80¢ 7.90¢ (1.3) GAAP fuel cost per gallon (a) \$ 1.87 \$ 1.68 11.4 Economic fuel cost per gallon (a) \$ 1.95 \$ 1.67 16.8 Fuel gallons (000,000) \$ 4.2 84.5 (0.4) Average number of full-time equivalent employees 9,542 8,988 6.2 Aircraft utilization (blk hrs/day) 10.8 11.0 (1.8) Average aircraft stage length (miles) 917 921 (0.4) Operating fleet at period-end 114 113 1 a/c Regional Operating Statistics: Revenue passengers (000) 578 13 NM RPMs (000,000) 220 11 NM	Passenger revenue per ASM	9.59¢	9.69¢	(1.1)	
GAAP fuel cost per gallon (a) \$ 1.87 \$ 1.68 11.4 Economic fuel cost per gallon (a) \$ 1.95 \$ 1.67 16.8 Fuel gallons (000,000) 84.2 84.5 (0.4) Average number of full-time equivalent employees 9,542 8,988 6.2 Aircraft utilization (blk hrs/day) 10.8 11.0 (1.8) Average aircraft stage length (miles) 917 921 (0.4) Operating fleet at period-end 114 113 1 a/c Regional Operating Statistics: Revenue passengers (000) 578 13 NM RPMs (000,000) 220 11 NM	Operating expenses per ASM (a)	10.57¢	12.83¢	(17.6)	
Economic fuel cost per gallon (a) \$ 1.95 \$ 1.67 16.8 Fuel gallons (000,000) 84.2 84.5 (0.4) Average number of full-time equivalent employees 9,542 8,988 6.2 Aircraft utilization (blk hrs/day) 10.8 11.0 (1.8) Average aircraft stage length (miles) 917 921 (0.4) Operating fleet at period-end 114 113 1 a/c Regional Operating Statistics: Revenue passengers (000) 578 13 NM RPMs (000,000) 220 11 NM	Operating expense per ASM excluding fuel and fleet transition costs (a)	7.80¢	7.90¢	(1.3)	
Fuel gallons (000,000) 84.2 84.5 (0.4) Average number of full-time equivalent employees 9,542 8,988 6.2 Aircraft utilization (blk hrs/day) 10.8 11.0 (1.8) Average aircraft stage length (miles) 917 921 (0.4) Operating fleet at period-end 114 113 1 a/c Regional Operating Statistics: Revenue passengers (000) 578 13 NM RPMs (000,000) 220 11 NM	GAAP fuel cost per gallon (a)	\$ 1.87	\$ 1.68	11.4	
Average number of full-time equivalent employees 9,542 8,988 6,2 Aircraft utilization (blk hrs/day) 10.8 11.0 (1.8) Average aircraft stage length (miles) 917 921 (0.4) Operating fleet at period-end 114 113 1 a/c Regional Operating Statistics: 8 13 NM RPMs (000,000) 578 13 NM RPMs (000,000) 220 11 NM	Economic fuel cost per gallon (a)	\$ 1.95	\$ 1.67	16.8	
Aircraft utilization (blk hrs/day) 10.8 11.0 (1.8) Average aircraft stage length (miles) 917 921 (0.4) Operating fleet at period-end 114 113 1 a/c Regional Operating Statistics: 8 13 NM Revenue passengers (000) 578 13 NM RPMs (000,000) 220 11 NM	Fuel gallons (000,000)	84.2	84.5	(0.4)	
Average aircraft stage length (miles) 917 921 (0.4) Operating fleet at period-end 114 113 1 a/c Regional Operating Statistics: Revenue passengers (000) 578 13 NM RPMs (000,000) 220 11 NM	Average number of full-time equivalent employees	9,542	8,988	6.2	
Operating fleet at period-end 114 113 1 a/c Regional Operating Statistics: 8 13 NM Revenue passengers (000) 578 13 NM RPMs (000,000) 220 11 NM	Aircraft utilization (blk hrs/day)			(1.8)	
Regional Operating Statistics: Revenue passengers (000) 578 13 NM RPMs (000,000) 220 11 NM	Average aircraft stage length (miles)			(0.4)	
Revenue passengers (000) 578 13 NM RPMs (000,000) 220 11 NM	Operating fleet at period-end	114	113	1 a/c	
RPMs (000,000) 220 11 NM	Regional Operating Statistics:				
ASMs (000,000) 316 18 NM	RPMs (000,000)				
	ASMs (000,000)	316	18	NM	

NM = Not Meaningful
(a) See Note A on page 8.

Horizon Air Financial and Statistical Data

	Quarter Ended March 31		
Financial Data (in millions):	2007	2006	% Change
Operating Revenues:			<u>=</u>
Passenger	\$159.4	\$143.8	10.8
Freight and mail	0.5	0.9	(44.4)
Other – net	1.7	1.5	13.3
Total Operating Revenues	161.6	146.2	10.5
Operating Expenses:			
Wages and benefits	48.9	46.5	5.2
Variable incentive pay	2.8	2.1	33.3
Contracted services	6.1	6.1	0.0
Aircraft fuel, including hedging gains and losses	27.3	21.1	29.4
Aircraft maintenance	24.2	16.9	43.2
Aircraft rent	17.0	17.3	(1.7)
Food and beverage service	0.6	0.7	(14.3)
Selling expenses	7.4	8.1	(8.6)
Depreciation and amortization	6.2	4.4	40.9
Landing fees and other rentals	13.2	10.9	21.1
Other	12.8	11.8	8.5
Fleet transition	3.0	_	NM
Total Operating Expenses	169.5	145.9	16.2
Operating Income (Loss)	(7.9)	0.3	NM
Interest income	1.0	0.7	
Interest expense	(3.0)	(1.8)	
Interest capitalized	0.8	0.4	
Other – net	(0.1)		
	(1.3)	(0.7)	
Loss Before Income Tax	<u>\$ (9.2)</u>	<u>\$ (0.4)</u>	NM
Operating Statistics:			
Revenue passengers (000)	1,609	1,594	0.9
RPMs (000,000)	627	620	1.1
ASMs (000,000)	925	877	5.5
Passenger load factor	67.8%	70.7%	(2.9)pts
Yield per passenger mile	25.42¢	23.19¢	9.6
Operating revenue per ASM	17.47¢	16.67¢	4.8
Passenger revenue per ASM	17.23¢	16.40¢	5.1
Operating expenses per ASM (a)	18.32¢	16.64¢	10.1
Operating expense per ASM excluding fuel (a)	15.37¢	14.23¢	8.0
Operating expense per ASM excluding fuel and fleet transition (a)	15.05¢	14.23¢	5.8
GAAP fuel cost per gallon (a)	\$ 1.87	\$ 1.64	14.0
Economic fuel cost per gallon (a)	\$ 2.01	\$ 1.73	16.1
Fuel gallons (000,000)	14.6	12.9	13.2
Average number of full-time equivalent employees	3,694	3,538	4.4
Aircraft utilization (blk hrs/day)	8.7	8.8	(1.1)
Operating fleet at period-end	71	69	2 a/c

NM = Not Meaningful

(a) See Note A on page 8.

Note A:

Pursuant to Item 10 of Regulation S-K, we are providing disclosure of the reconciliation of reported non-GAAP financial measures to their most directly comparable financial measures reported on a GAAP basis. The non-GAAP financial measures provide management the ability to measure and monitor performance both with and without the cost of aircraft fuel (including the gains and losses associated with our fuel hedging program where appropriate) and fleet transition costs. Because the cost and availability of aircraft fuel are subject to many economic and political factors beyond our control and we record changes in the fair value of our hedge portfolio in our income statement, it is our view that the measurement and monitoring of performance without fuel is important. In addition, we believe the disclosure of financial performance without fleet transition costs is useful to investors. Finally, these non-GAAP financial measures are also more comparable to financial measures reported to the Department of Transportation by other major network airlines.

The following tables reconcile our non-GAAP financial measures to the most directly comparable GAAP financial measures for both Alaska Airlines, Inc. and Horizon Air Industries, Inc.:

Thus Months Ended Moush 21

Alaska Airlines, Inc.: (\$ in millions)

	1	Three Months I	Ended M	arch 31,
Unit cost reconciliations:		2007		2006
Total operating expenses	\$	669.2	\$	714.3
Less: Regional flying costs		(67.4)		(3.9)
Mainline operating expenses		601.8		710.4
<i>Mainline</i> ASMs (000,000)		5,694		5,539
Mainline operating expenses per ASM		10.57¢		12.83¢
Total operating expenses	\$	669.2	\$	714.3
Less: regional flying costs		(67.4)		(3.9)
Less: aircraft fuel		(157.6)		(142.0)
Less: fleet transition costs				(131.1)
Mainline Operating expenses excluding fuel and fleet transition costs	\$	444.2	\$	437.3
Mainline ASMs (000,000)		5,694		5,539
Mainline Operating expenses per ASM excluding fuel and fleet transition costs		7.80¢		7.90¢
Reconciliation to GAAP income (loss) before taxes				
Income (loss) before taxes, excluding mark-to-market fuel hedging gains (losses) and fleet				
transition costs	\$	(14.3)	\$	7.6
Adjustments to reflect timing of gain or loss recognition resulting from mark-to-market				
accounting		6.8		(1.2)
Less: fleet transition costs				(131.1)
GAAP loss before taxes as reported	\$	(7.5)	\$	(124.7)

Aircraft fuel reconciliations:	Th	ree Months E	nded March	31,
	200	07	20	06
		Cost/Gal	_	Cost/Gal
Raw or "into-plane" fuel cost	\$165.9	\$ 1.97	\$166.6	\$ 1.98
Less: gains on settled hedges	<u>(1.5)</u>	(0.02)	(25.8)	(0.31)
Economic fuel expense	164.4	1.95	140.8	1.67
Adjustments to reflect timing of gain or loss recognition resulting from mark-to-market accounting	(6.8)	(0.08)	1.2	0.01
GAAP fuel expense	<u>\$157.6</u>	\$ 1.87	\$142.0	\$ 1.68
Fuel gallons (000,000)	84.2		84.5	

Horizon	Air	Industries,	Inc.
(\$ in mil	lion	e)	

	Three Months Ended March 31,			
Unit cost reconciliations		2007		2006
Operating expenses	\$	169.5	\$	145.9
ASMs (000,000)		925		877
Operating expenses per ASM		18.32¢		16.64g
Operating expenses	\$	169.5	\$	145.9
Less: aircraft fuel		(27.3)		(21.1)
Operating expenses excluding fuel	\$	142.2	\$	124.8
ASMs (000,000)		925		877
Operating expenses per ASM excluding fuel		15.37¢		14.23¢
Unit cost reconciliations-excluding fleet transition costs				
Operating expenses	\$	169.5	\$	145.9
Less: aircraft fuel		(27.3)		(21.1)
Less: fleet transition costs		(3.0)		
Operating expenses excluding fuel and fleet transition costs	\$	139.2	\$	124.8
ASMs (000,000)		925		877
Operating expenses per ASM excluding fuel and fleet transition costs		15.05¢		14.23

Reconciliation to GAAP loss before taxes

Loss before taxes, excluding mark-to-market fuel hedging adjustments	\$ (11.2)	\$ (1.6)
Adjustments to reflect timing of gain or loss recognition resulting from mark-to-market		
accounting	 2.0	 1.2
GAAP loss before taxes as reported	\$ (9.2)	\$ (0.4)

Aircraft fuel reconciliations:	_ Th	ree Months E	inded March	ո 31,
	20	007	2	006
		Cost/Gal		Cost/Gal
Raw or "into-plane" fuel cost	\$29.6	\$ 2.03	\$26.4	\$ 2.05
Less: gains on settled hedges	(0.3)	(0.02)	(4.1)	(0.32)
Economic fuel expense	29.3	2.01	22.3	1.73
Adjustments to reflect timing of gain or loss recognition resulting from mark-to-market accounting	(2.0)	(0.14)	(1.2)	(0.09)
GAAP fuel expense	\$27.3	\$ 1.87	\$21.1	\$ 1.64
Fuel gallons (000,000)	14.6		12.9	

Air Group Net Income (Loss) and EPS Reconciliation:

The following table summarizes Alaska Air Group, Inc.'s net income (loss) and earnings (loss) per share during 2007 and 2006 excluding adjustments to reflect timing of gain or loss recognition resulting from mark-to-market accounting, and the fleet transition costs related to the impairment of MD-80 in the prior year, as reported in accordance with GAAP (in millions except per share amounts):

	Three Months Ended March 31,				
	2007			2006	
	Dollars	Diluted EPS	Dollars	Diluted EPS	
Net income (loss) and diluted EPS, excluding mark-to-market hedging adjustments, and Alaska					
fleet transition costs	\$(15.8)	\$ (0.39)	\$ 2.8	\$ 0.08	
Adjustments to reflect timing of gain or loss recognition resulting from					
mark-to-market accounting, net of tax	5.5	0.13	_	_	
Alaska fleet transition costs, net of tax			(81.9)	(2.44)	
Reported GAAP amounts	<u>\$(10.3)</u>	\$ (0.26)	<u>\$(79.1)</u>	\$ (2.36)	

Air Group Capacity Guidance:

The following table summarizes Alaska's and Horizon's expected change in capacity as measured in available seat miles for the rest of 2007.

	Alaska	Horizon
Second quarter 2007	4%-5%	10%
Third quarter 2007	3%-4%	18%
Fourth quarter 2007	6%-7%	9%
Full year 2007	4%-5%	11%

Forecasted Unit Costs

During our quarterly earnings conference call, we expect to discuss forward-looking forecasted unit cost information for 2007. This forecasted unit cost information includes non-GAAP unit cost estimates which are summarized in the following table together with the most directly comparable GAAP unit cost for both Alaska Airlines, Inc. and Horizon Air Industries, Inc.:

	Alaska Airlines- Mainline		Horizon Air			
	Forecast of cost per available seat mile, excluding fuel (cents)	Forecast of fuel cost per available seat mile (cents)	Forecast of total operating cost per available seat mile, as reported on a GAAP basis (cents)	Forecast of cost per available seat mile, excluding fuel (cents)	Forecast of fuel cost per available seat mile (cents)	Forecast of total operating cost per available seat mile, as reported on a GAAP basis (cents)
Second quarter 2007	7.5	3.0	10.5	14.8	3.3	18.1
Full year 2007	7.5-7.6	3.0	10.5-10.6	14.2	3.4	17.6

Our forecast of fuel costs is based on anticipated gallons consumed and estimated fuel cost per gallon. The estimate also includes the expected benefit from settled hedges. Given the volatility of fuel prices and the mark-to-market adjustments on our fuel hedge portfolio, readers should be cautioned that actual fuel expense will likely differ from the forecast above.

Air Group fuel hedge positions

	Approximate % of Expected Fuel Requirements	Approximate Crude Oil Price per Barrel	
Second quarter 2007	53%	\$	57.31
Third quarter 2007	49%	\$	56.98
Fourth quarter 2007	41%	\$	59.67
First quarter 2008	36%	\$	61.92
Second quarter 2008	29%	\$	63.53
Third quarter 2008	21%	\$	63.94
Fourth quarter 2008	23%	\$	64.20
First quarter 2009	5%	\$	67.68
Second quarter 2009	5%	\$	67.50
Third quarter 2009	6%	\$	68.25

Air Group operating fleet

The following table displays the currently anticipated fleet count for Alaska and Horizon as of the end of each quarter in 2007 and as of December 31, 2008:

	30-Jun-07	30-Sept-07	31-Dec-07	31-Dec-08
Alaska Airlines				
MD80	20	17	15	_
737-400	35	35	34	34
737-400F**	1	1	1	1
737-400C**	4	4	5	5
737-700	20	20	20	20
737-800*	22	25	29	42
737-900	12	12	12	12
Totals	114	114	116	114
Horizon Air				
Q200	23	20	17	12
Q400	32	33	33	36
CRJ-700	21	20	20	20
Totals	76	73	70	68

^{*} The total assumes Alaska will identify one airplane for delivery in 2008 from the manufacturer or a lessor.

^{**} F=Freighter; C=Combination freighter/passenger